



Wingecarribee
SHIRE COUNCIL

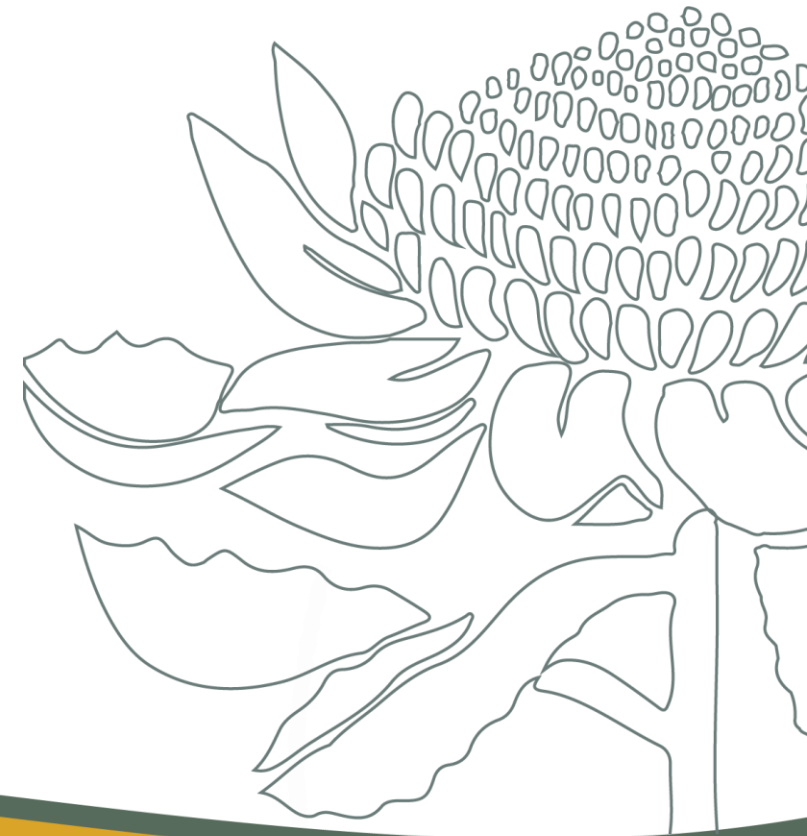
Quarterly Progress

1 October 2023 – 31 December 2023



Overview

- 1. Operational Plan: December Quarterly Progress**
- 2. Budget Review: December Quarterly Progress**
- 3. Grants Update: December Quarterly Progress**



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Operational Plan

Quarterly Progress

1 October 2023 – 31 December 2023



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Priority Action Progress Status | December Quarter 2023








Status	Leadership	People	Places	Environment	Economy	Overall
Not Due to Start	2	0	2	2	6	12 (6%)
On Hold	0	0	0	1	3	4 (2%)
Progressing – Behind Schedule	5	3	5	6	8	27 (12%)
Progressing – On Track	41	14	40	48	21	164 (72%)
Completed	5	2	1	7	4	19 (8%)
Total	53 (23%)	19 (8%)	48 (21%)	64 (28%)	42 (19%)	226 (100%)



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Deliverables Completed | December Quarter 2023

Completed | Page 1 of 2






Theme	Code	Priority Action
	3.1 PA5	An efficiency of \$270,000 be generated from Salaries and Wages. Then these funds be allocated to a proposed Emergency Operations Centre, as outlined in the Shires Priorities document, to be delivered during the 2023/24 financial year.
	4.1 PA1	Transition Council's core software package to the cloud (TechnologyOne) to enable a digital customer experience and support the Customer Experience Charter.
	4.4 PA4	Deliver a training program to support 355 Management Committees
	4.5 PA3	Rejuvenate Council's website to ensure the community have up to date information available
	4.5 PA5	Rejuvenation of Council's Websites for consistency in messaging and "look and feel"



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Deliverables Completed | December Quarter 2023

Completed | Page 2 of 2





Theme	Code	Priority Action
	8.1 PA1	Construction of Ritchie Park Playground
	12.2 PA4	Develop a Domestic Waste Scenario Model
	12.2 PA11	Develop the Waste Management Strategy
	13.1 PA1	Undertake electrical control cabinet renewals
	15.3 PA3	Coordinate Children's Week activities



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Deliverables On Hold | December Quarter 2023

On Hold










Theme	Code	Priority Action
	12.2 PA6	Plan the Food Organics and Garden Organics (FOGO) program
	14.1 PA4	Prepare the Economic Development Strategy - Integrated Action Plan
	14.1 PA7	Facilitate local disability awareness training for local businesses
	14.2 PA8	Implement the Community and Recreational Facilities Strategy



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Deliverables Behind Schedule | December Quarter 2023

Progressing – Behind Schedule | Page 1 of 2











Theme	Code	Priority Action
	2.1 PA1	Explore options to engage in a more meaningful way with local businesses
	3.3 PA3	Implement the Integrated Risk Management Road Map and Action Plan
	4.2 PA1	Review and implement a Cyber Security Policy and framework to ensure Council data is managed in a secure manner
	4.5 PA4	Implement Online Forms to increase ease of submitting information remotely
	5.1 PA2	Implement training to support organisational change
	6.1 PA2	Work with community to strengthen resilience through a focus on prevention, preparedness, response, and recovery as identified within the 'Resilience Connect' blueprint
	6.1 PA3	Deliver an Oral History project in the Shires Northern Villages with the focus on their stories of place, including Balmoral Green Space
	6.1 PA5	Update Community Safety Plan
	7.1 PA2	Prepare Parks Asset Management Plan (AMS)



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Deliverables Behind Schedule | December Quarter 2023

Progressing – Behind Schedule | Page 2 of 2









Theme	Code	Priority Action
	7.1 PA4	Complete Masterplans for the locations to be determined by the Community and Recreation Facilities Strategy (CRFS)
	7.3 PA3	Update the Integrated Water Cycle Management (IWCM) Plan, including the Financial Model (Finmod) (AMS)
	9.1 PA1	Reduce Development Application assessment timeframes
	9.1 PA2	Implement Development Assessment process review changes to reduce Development Application timeframes and accelerate delivery of housing and jobs for the community
	11.2 PA2	Complete the Plant Community Type Map for the koala habitat and priority corridor mapping project
	12.1 PA1	Develop and implement a facility Master Plan
	12.1 PA2	Deliver recycling opportunities to villages
	13.1 PA4	Replace pneumatic controls for filter valves at Wingecarribee Water Treatment Plant
	13.1 PA5	Deliver the Water mains renewals program 2023-24
	13.4 PA3	Action Customer Requests and undertake preventative maintenance



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Deliverables Behind Schedule | December Quarter 2023

Progressing – Behind Schedule | Page 2 of 2

Theme	Code	Priority Action
	14.1 PA1	Prepare and implement a Master Plan and Servicing Strategy framework for development of the Southern Highlands Innovation Park
	14.1 PA2	Establish a Governance Framework for the Southern Highlands Innovation Park
	14.1 PA3	Prepare an Implementation Plan for the Destination Strategy in consultation with industry
	14.2 PA1	Finalise the Robertson Village Place Plan
	14.2 PA2	Complete the Bowral Town Centre Master Plan
	14.2 PA3	Implement the Medium Density Residential controls
	14.2 PA5	Prepare a detailed Master Plan for the Southern Highlands Innovation Park
	14.2 PA6	Develop the Integrated Transport Strategy



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Overall Highlights | December Quarter 2023

October

Community Battery Trial for East Bowral

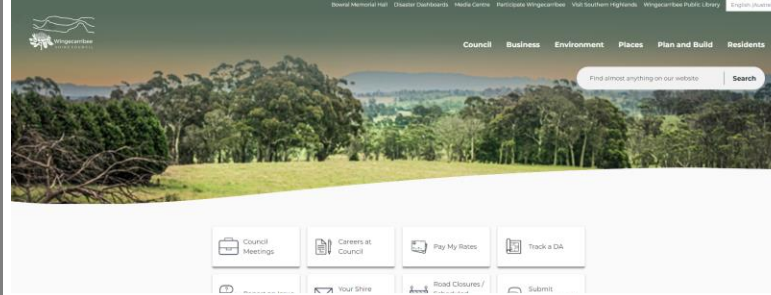


Tulip Time Festival Held Every Year in Spring

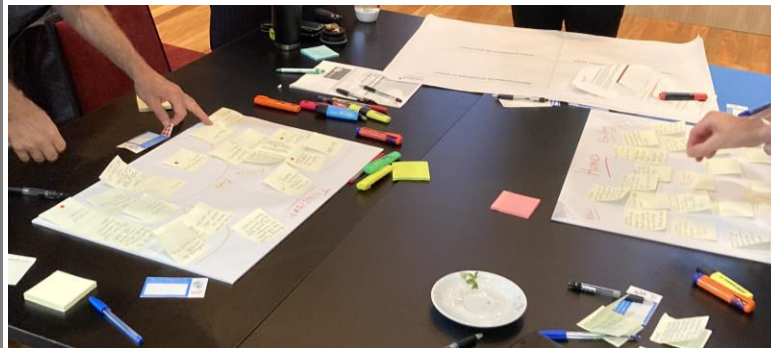


November

Rejuvenated Wingecarribee Shire Council Website



Community Driven Action Plan to Tackle Emissions



December

Community Resilience Small Grants Program



Community Heritage Study Reviewed



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Leadership

Highlights | Emergency Operations Centre



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Economy

Highlights | Festival of Lights



December 2023



10,000+ Attendees



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Environment

Highlights | War on Waste

6 December 2023

160 Attendees



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Budget Review

Quarterly Progress

1 October 2023 – 31 December 2023



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Budget Review | Unrestricted Working Capital Position

Description	Working Capital (\$M)
Opening Balance (As per the audited 2022/23 financial statements)	\$6.008M
2023/24 Original Budget - Surplus	\$0.056M
Carryovers – No net impact	-
September Quarterly Budget Review – Surplus	\$0.005M
December Quarterly Budget Review – Surplus	\$0.007M
Revised Forecast Working Capital as at June 2024	\$6.076M

Council's adopted policy is an unrestricted working capital balance > \$5 million



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Budget Review | Net Impact of Budget Results

Income

- Nil change-Rates & Charges
- ▲ \$292K User Charges & Fees
- ▲ \$80K Investment Income
- ▲ \$368K Other Revenues
- ▲ \$1,923K Grants & Contributions

Expenditure

- ▼ \$538K Employee Costs
- Nil change Borrowing Costs
- ▲ \$2,350K Materials & Contracts
- Nil change Other Expenses

▲ \$851K Net Operating Result



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Budget Adjustments | Operational Income

- \$2.1M increase in Capital Grants for the Regional Emergency Road Repair Fund for various projects
- \$843K increase in other Capital Grant project income including \$200K for Moss Vale Emergency Operations Centre and \$64K increase for Fitzroy Falls RFS
- \$839K rephasing in Roads and Drainage Grants to FY24/25
- \$500K increase in DA Fee income in User Fees and Charges
- \$280K decrease in Childrens Services Fees
- \$150K increase in Planning and Assessment Legal Fee Recovery
- \$150K rebate for LED street lighting upgrade



Budget Adjustments | Operational Expenditure

- \$538K decrease in Salaries and Wages due to staff vacancies overall
- \$1.46M increase to contractor expenses for Planning Assessment & Regulation, including \$508K legal fees (offset by \$80K salary savings outlined above).
- \$332K reduction in materials and contracts due to closure of Family Day Care services
- \$300K increase for water treatment plant carbon dioxide costs
- \$250K increase for biosolids expenses
- \$150K increase for software license agreements
- \$118K increase for Joadja Heritage Conservation Management Plan
- \$100K reduction in advertising
- \$98K increase applied to Risk including \$67K insurance premium increase



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Budget Adjustments | Capital Expenditure

- \$1M Regional Emergency Road Repair Fund RERRF grant fund for Taylor Ave Rehabilitation
- \$760K Regional Emergency Road Repair Fund RERRF grant fund for Asphalt Road Renewal Program
- \$360K Regional Emergency Road Repair Fund RERRF grant fund for Bowral Lookout Access Road
- \$200K increase in Emergency Operations Centre
- \$999K increase in Retford Park Detention Basin Design
- \$585K decrease in design Priestly St Culvert
- \$462K decrease in design Sunninghill Ave Drainage
- \$99K increase for Plant & Equipment overall including \$50K new vehicle



Budget Review | Grant Debtors

Grant	Funding Body	Type	Amount
Disaster Recovery Funding Arrangement	Transport for NSW	Operating	\$10.8M
SRLX Main Contract 6330/20.10 Yards Proway	Infrastructure NSW	Capital	\$0.5M
Safer Road Program - Old South Road Renewal	Transport for NSW	Capital	\$0.5M
Eridge Park Rd Safer Roads Program	Dept of Industry, Science, Energy & Resource	Capital	\$0.3M
Total			\$12.1M

- Projects above account for \$12.1M of the \$13.6M grant related debtors as of 31st December 2023.
- DRFA is a reimbursement style funding arrangement based on successful claims
 - \$4.7M of the DRFA claims have been assessed successfully, funds received in Q2
- Capital programs above are “reimbursement” style funding agreements, where Council receives funds upon completion of works



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Grants Update

Quarterly Progress

1 October 2023 – 31 December 2023



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Grants Update | Grant Applications

Type	Number of Applications	Amount (\$)
Successful Applications	6	\$400,580
Successful Variations	1	\$3,118,206
Unsuccessful Applications	3	\$57,500
Pending Applications as at 31Dec23	12	\$8,264,650
Total	22	\$11,840,936
Successful Expression of Interest*	1	-

*EOI to Growing Regions Program for Mittagong Playhouse was successful.
Application was submitted 15 January 2024



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Grants Update | Furthering Shire Priorities

1. Mittagong Playhouse

- Expression of Interest submitted to the Department of Industry, Science and Resources under the Growing Regions Grant Program, outcome successful.
- If successful in our application, \$4.3M will be secured towards the refurbishment and fit-out costs

2. Emergency Operations Centre (EOC)

- Application submitted to Office of Responsible Gambling under the Club Grants Category 3 Grant Program. Outcome successful.
- \$200K secured towards the fit-out of the EOC.



Grant Success | December Quarter 2023

Successful Merit Based Applications:



**Flood Plain
Management Program**
Grant - \$134,000



**NSW Seniors Festival
Grant Program**
Grant - \$7,000



**Youth Opportunities
Program**
Grant - \$49,580



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Grant Success | December Quarter 2023



**ClubGrants Category 3:
Disaster Readiness**
Grant - \$200,000



**Australia Day 2024
Community Grants**
Grant - \$10,000



**Regional Road Repair
Fund**
Grant - \$3,118,206

VARIATION



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Pending Grant Applications | December Quarter 2023



Crown Reserves Improvement Fund
Grant - \$113,649



Crown Reserves Improvement Fund
Grant - \$333,044



Crown Reserves Improvement Fund
Grant - \$30,000



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Pending Grant Applications | December Quarter 2023



Habitat Actions Grant

Grant - \$40,000



NSW State Library Public Infrastructure

Grant - \$200,000



LSCA Program

Grant - \$49,483



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Pending Grant Applications | December Quarter 2023



Disaster Ready Fund

Grant - \$79,595



Regional Housing Strategic Planning

Grant - \$249,760



Get NSW Active

Grant - \$2,394,125



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Pending Grant Applications | December Quarter 2023



**Country Passenger
Infrastructure
Transport Scheme**
Grant - \$40,000



Black Spot Program
Grant - \$2,380,500



**Bridge Renewal
Program**
Grant - \$2,354,494



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Wingecarribee
SHIRE COUNCIL

Presentation Complete

