Extraordinary Meeting of Council - 1 May 2024 Attachments

7.1 DRAFT 2024/25 OPERATIONAL PLAN, BUDGET AND 2024-2034

RESOURCING STRATEGY FOR PUBLIC EXHIBITION	2

7.1.3 Draft 2024/25 Budget At Level 4 (With Commentary)......2

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses Civic Leadership General Manager

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	13,400	13,400	2,159
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	3,399,838	3,399,838	3,581,777
Total Income	3,413,238	3,413,238	3,583,936
Expenses			
Employee Costs	2,029,192	1,980,083	1,984,332
Borrowing Costs	-	-	-
Materials & Services	432,024	432,024	1,070,009
Depreciation	-	-	-
Other Expenses	10,202	9,202	10,000
Internal Expenses	901,818	901,818	944,823
Total Expenses	3,373,236	3,323,127	4,009,165
Net Operating Result	40,002	90,111	(425,229)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	10.0		10.0
Constant Decembration			

Service Description

This service captures the following activities:

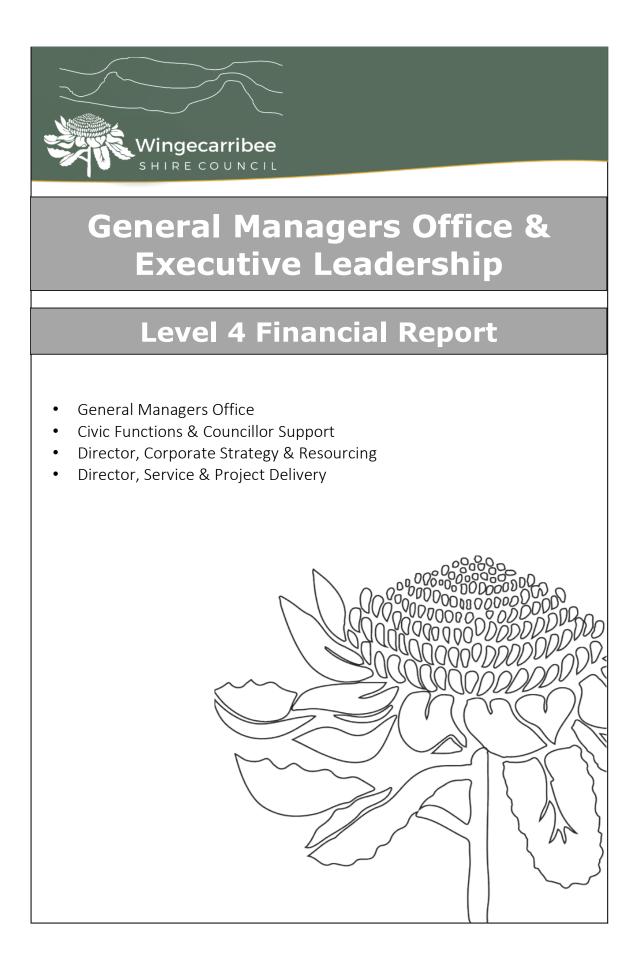
- Councillors
- General Manager Expenses
- Director Corporate Strategy & Resourcing
- Director Community & Place
- Director Service & Project Delivery

Financial Commentary

1. Reduction in Employee Costs in the General Managers area due to Business Transformation Executive role ceasing in Dec 2023. An additional Administration Trainee has been included into the FY2024/25 budget.

2. Increase in Materials and Services due to inclusion of Election Costs (\$440K) funded by Election Reserve.

3. Materials and Services - Councillors budget net increase of \$183K as a result of Councillors returning in Sept 2024 including equipment purchases (\$60K), Training and Induction (\$50K) and other expenses increase associated with Councillor Expenses policy (\$73K)



Income & Expenses - General Manager General Manager

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	1,303,913	1,303,913	1,429,673
Total Income	1,303,913	1,303,913	1,429,673
Expenses			
Employee Costs	804,859	755,749	732,092
Borrowing Costs	-	-	-
Materials & Services	21,624	21,624	32,600
Depreciation	-	-	-
Other Expenses	5,202	5,202	5,000
Internal Expenses	32,227	32,227	35,491
Total Expenses	863,912	814,803	805,183
Net Operating Result	440,001	489,111	624,490
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	4.0		4.0

Financial Commentary:

1. Reduction in Employee Costs in the General Managers area due to Business Transformation Executive role ceasing in Dec 2023. An additional Administration Trainee has been included into the FY2024/25 budget.

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Corporate Strategy & Resourcing Director, Corporate Strategy & Resourcing

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	686,963	686,963	711,609
Total Income	686,963	686,963	711,609
Expenses			
Employee Costs	397,386	397,386	405,697
Borrowing Costs	-	-	-
Materials & Services	-	-	2,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	289,577	289,577	303,912
Total Expenses	686,963	686,963	711,609
Net Operating Result	-	-	-
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

Income & Expenses - Service and Project Delivery

Director, Service & Project Delivery

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	707,462	707,462	725,133
Total Income	707,462	707,462	725,133
Expenses			
Employee Costs	417,346	417,346	424,069
Borrowing Costs	-	-	-
Materials & Services	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	290,116	290,116	301,064
Total Expenses	707,462	707,462	725,133
Net Operating Result	-	-	-
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

Income & Expenses - Communities and Place

Director, Communities & Place

	Original	Q2 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	701,500	701,500	715,362
Total Income	701,500	701,500	715,362
Expenses			
Employee Costs	409,602	409,602	422,475
Borrowing Costs	-	-	-
Materials & Services	2,000	2,000	3,447
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	289,898	289,898	289,441
Total Expenses	701,500	701,500	715,362
Net Operating Result	-	-	-
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Councillors & Elections

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	13,400	13,400	2,159
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	13,400	13,400	2,159
Expenses			
Employee Costs	-	-	-
Borrowing Costs	-	-	-
Materials & Services	408,400	408,400	1,031,963
Depreciation	-	-	-
Other Expenses	5,000	5,000	5,000
Internal Expenses	-	-	14,915
Total Expenses	413,400	413,400	1,051,878
Net Operating Result	(400,000)	(400,000)	(1,049,718)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	-		-

Financial Commentary:

1. Increase in materials and contracts due to inclusion of Election Costs (\$440K) funded by Election Reserve. 2. Councillors budget net increase of \$183K as a result of Councillors returning in Sept 2024 including equipment purchases (\$60K), Training and Induction (\$50K) and other expenses increase associated with Councillor Expenses policy (\$73K)

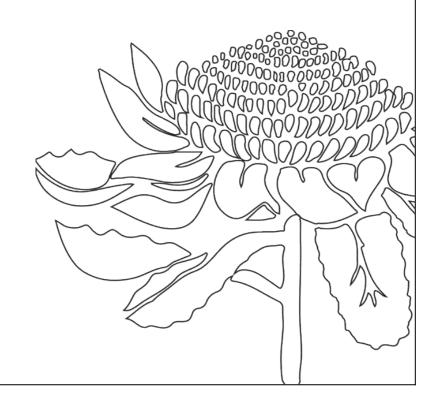


People & Culture

Level 3 Financial Report

Incorporating the following Principle Activities:

- Executive Manager, People & Culture
- Human Resources Business Partnering & Recruitment
- Policy, Strategy & Organisational Development



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - People & Culture

Executive Manager People & Culture

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	26,000	26,000	26,000
Grants & Contribution - Operating	-	-	10,000
Grants & Contribution - Capital	-	-	-
Internal Income	367,238	367,238	385,534
Total Income	393,238	393,238	421,534
Expenses			
Employee Costs	1,761,283	1,072,924	1,241,515
Borrowing Costs	-	-	-
Materials & Services	797,700	825,200	774,140
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	491,245	491,245	361,729
Total Expenses	3,050,228	2,389,369	2,377,384
Net Operating Result	(2,656,990)	(1,996,132)	(1,955,850)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	9.0		9.0

Service Description

This service captures the following activities:

- Human Resources

- Policy, Strategy and Organisational Development

Financial Commentary

1. Decrease in employee costs due to salary structure review costs centralised in People and Culture in the 2023/24 original budget (\$590K) which has now been allocated to each cost centre in the FY2024/25 Budget to align with the new salary system.

2. FY2024/25 Budget savings in Human Resources Business Partnering and Recruitment in materials and services due to lower costs in employment recruitment advertising (\$40K) as a result of utilising non traditional channels of advertising for vacant positions.

3. Increase in Materials and Services in Policy, Strategy & Organisational Development in line with inflation expected inflation relating primarily to Training (\$22K).



People and Culture

Level 4 Financial Report

- Executive Manager, People & Culture
- Human Resources Business Partnering & Recruitment
- Policy, Strategy & Organisational Development



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Manager, People & Culture

Manager, People & Culture

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	367,238	367,238	385,534
Total Income	367,238	367,238	385,534
Expenses			
Employee Costs	898,665	308,665	322,935
Borrowing Costs	-	-	-
Materials & Services	81,700	109,200	76,140
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	267,248	267,248	343,971
Total Expenses	1,247,613	685,113	743,046
Net Operating Result	(880,375)	(317,875)	(357,512)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

1. Decrease in employee costs due to salary structure review costs centralised in People and Culture in the 2023/24 original budget (\$590K) which has now been allocated to each cost centre in the FY2024/25

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Human Resources Business Partnering & Recruitment

Coordinator, Human Resources Business Partnering & Recruitment

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income			-
Total Income	-	-	-
Expenses			
Employee Costs	514,424	504,424	543,798
Borrowing Costs	-	-	-
Materials & Services	260,000	260,000	220,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	215,437	215,437	10,490
Total Expenses	989,861	979,861	774,288
Net Operating Result	(989,861)	(979,861)	(774,288)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	4.0		4.0

Financial Commentary:

 FY2024/25 Budget savings in HR Business Partnering and Recruitment in materials and services due to lower costs in employment recruitment advertising (\$40K) as a result of utilising non traditional channels # of advertising for vacant positions.

Income & Expenses - Policy, Strategy & Organisatio Coordinator, Policy, Strategy & Organisational Developm	•	1		11400	Policy, St	Coordina	ator, Polic	Excludi KNICHO
	Original	Q3 2023	Draft	YTD	Calcula		et Columi	
	Budget 2023/24	Budget 2023/24	Budget 2024/25	Expendi ture	Sep Qtrl	Prir Dec Qtr2	nted Mar Qtr3	PY Carry Overs
Income	. <u> </u>		-					
Rates & Annual Charges	-	-	-	-	-	-	-	
User Charges & Fees	-	-	-	-	-	-	-	
Interest & Investments Revenue	-	-	-	-	-	-	-	
Other Revenues	26,000	26,000	26,000	-	26,000	26,000	26,000	26,00
Grants & Contribution - Operating	-	-	10,000	-	-	-	-	
Grants & Contribution - Capital	-	-	-	-	-	-	-	
Internal Income	-	-	-					
Total Income	26,000	26,000	36,000	-	26,000	26,000	26,000	26,00
Expenses								
Employee Costs	348,193	274,835	374,782					
Borrowing Costs	-	-	-	86,979	274,835	274,835	274,835	348,19
Materials & Services	456,000	456,000	478,000	-	-	-	-	
Depreciation	-	-	-	39,501	456,000	456,000	456,000	456,00
Other Expenses	-	-	-	-	-	-	-	
Internal Expenses	8,560	8,560	7,268					
Total Expenses	812,753	739,395	860,050					
Net Operating Result	(786,753)	(713,395)	(824,050)	126,480	730,835	730,835	730,835	804,19

Financial Commentary:

1. Increase in Materials and Services in Strategy, Policy and Organisational Development in line with

inflation expected inflation relating primarily to Training (\$22K).

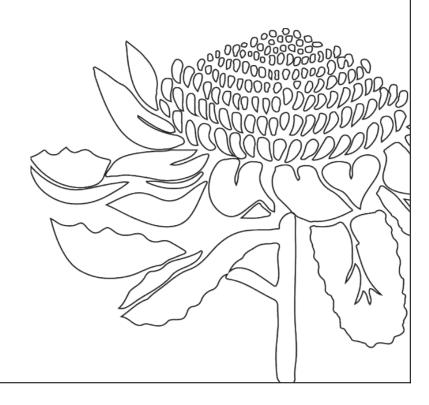


Strategic Outcomes

Level 3 Financial Report

Incorporating the following Principle Activities:

- Strategic Outcomes
- Economic Development
- Strategy & Place
- Strategic Policy



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Strategic Outcomes

Executive Manager Strategic Outcomes

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income		-	
Rates & Annual Charges	-	-	-
User Charges & Fees	45,900	255,900	275,000
Interest & Investments Revenue	1,132,200	2,762,000	2,700,000
Other Revenues	-	-	-
Grants & Contribution - Operating	-	12,500	-
Grants & Contribution - Capital	5,270,000	5,270,000	5,270,000
Internal Income	-	-	-
Total Income	6,448,100	8,300,400	8,245,000
Expenses			
Employee Costs	1,034,844		1,142,436
Materials & Services	142,850	1,143,182	270,500
Depreciation Other Expenses	- 25,588	- 25,588	- 26,500
Internal Expenses	25,588 286,525	286,525	26,500 346,191
Total Expenses	1,489,807	2,348,940	1,785,626
Net Operating Result	4,958,293	5,951,460	6,459,374
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	8.4		8.4

Service Description

This service captures the following activities:

- Strategic Policy
- Strategy & Place
- Economic Development
- Developer Contributions

Financial Commentary

1. Increase in User Charges & Fees budget within Strategic Outcomes for Section 10.7Certificates reallocated (transfer) from DA's (\$225K).

2. Increase in interest revenue includes \$1.57M increase for Developer Contributions for all Funds (\$350K

s7.11 General, \$755K s7.11 Sewer, \$932K s7.11 Water). These funds are all externally restricted.

3. Reduction in Materials and Services Consultant's budget within Strategic Outcomes in FY2024/25 (\$20K)

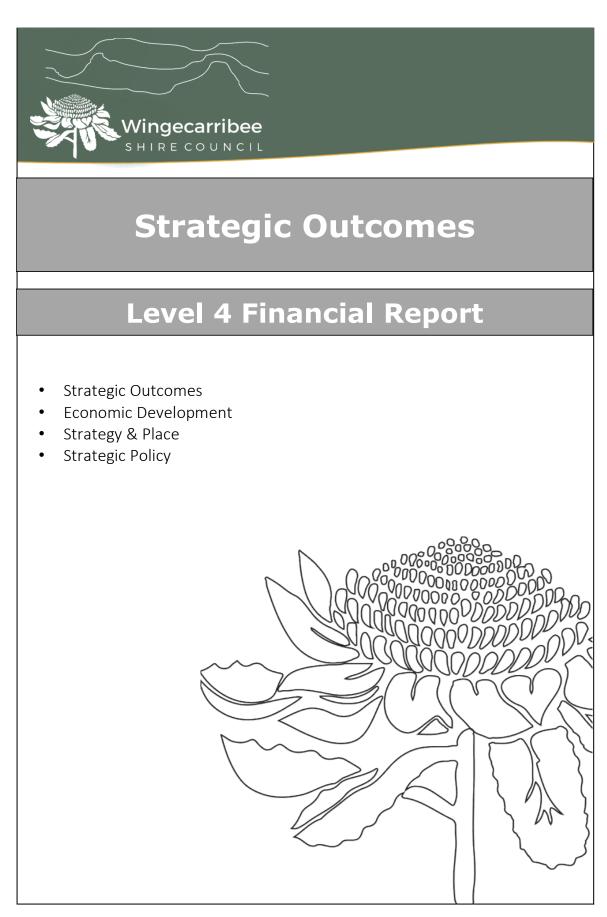
as consultants budgets have been provided for in specific projects within this Branch.

4. Materials and Services increase in Strategy and Place due to inclusion of the following projects:

a. Southern Highlands Innovation Park Servicing Strategy (\$75K)

b. Mittagong Town Centre Master Plan (\$20K)

c. Bowral South New Living Area Rezoning Package (\$50K)



Income & Expenses - Strategic Outcomes Executive Manager, Strategic Outcomes

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	45,900	255,900	275,000
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	45,900	255,900	275,000
Expenses			
Employee Costs	265,695	245,695	279,704
Borrowing Costs	-	-	-
Materials & Services	114,250	93,150	97,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	266,279	266,279	327,840
Total Expenses	646,224	605,124	704,544
Net Operating Result	(600,324)	(349,224)	(429,544)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.6		1.6

Financial Commentary:

1. Increase in User Charges & Fees budget within Strategic Outcomes for Section 10.7certificates reallocated (transfer) from DA's (\$225K).

2. Reduction in Materials and Services within Strategic Outcomes in FY2024/25 (\$20K) as consultants budgets have been provided for in specific projects within this branch

Income & Expenses - Economic Development Specialist, Economic Development

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	124,317	24,318	127,384
Borrowing Costs	-	-	-
Materials & Services	28,600	27,600	28,500
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	3,260	3,260	2,700
Total Expenses	156,177	55,178	158,584
Net Operating Result	(156,177)	(55,178)	(158,584)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.0		1.0

Financial Commentary:

Income & Expenses - Strategy & Place Coordinator, Strategy & Place

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	1,132,200	2,762,000	2,700,000
Other Revenues	-	-	-
Grants & Contribution - Operating	-	12,500	-
Grants & Contribution - Capital	5,270,000	5,270,000	5,270,000
Internal Income		-	-
Total Income	6,402,200	8,044,500	7,970,000
Expenses			
Employee Costs	416,754	416,755	478,380
Borrowing Costs	-	-	-
Materials & Services	-	738,223	145,000
Depreciation	-	-	-
Other Expenses	25,588	25,588	26,500
Internal Expenses	10,971	10,971	10,181
Total Expenses	453,313	1,191,536	660,061
Net Operating Result	5,948,887	6,852,964	7,309,939
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	4.0		4.0

Financial Commentary:

1. Materials and Services increase in Strategy and Place due to inclusion of the following projects:

a. Southern Highlands Innovation Park Servicing Strategy (\$75K)

b. Mittagong Town Centre Master Plan (\$20K)

c. Bowral South New Living Area Rezoning Package (\$50K)

2. Increase in interest revenue includes \$1.57M increase for Developer Contributions for all Funds (\$350K s7.11 General, \$755K s7.11 Sewer, \$932K s7.11 Water). These funds are all externally restricted.

Income & Expenses - Strategic Policy

Coordinator, Strategic Policy

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	228,078	256,878	256,968
Borrowing Costs	-	-	-
Materials & Services	-	329,600	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	6,015	6,015	5,469
Total Expenses	234,093	592,493	262,437
Net Operating Result	(234,093)	(592,493)	(262,437)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.8		1.8

Financial Commentary:

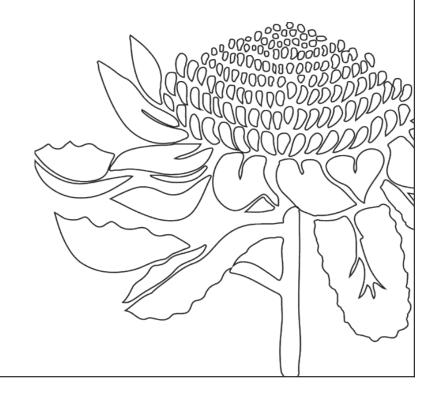


Financial Services

Level 3 Financial Report

Incorporating the following Principle Activities:

- Chief Financial Officer
- Deputy Chief Financial Officer
- Procurement & Contracts
- Rates & Revenue
- Corporate Finance
- Emergency Services



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Finance & Procurement

Chief Financial Officer

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	58,688,590	58,508,590	61,315,600
User Charges & Fees	222,300	232,300	222,300
Interest & Investments Revenue	1,590,000	2,270,000	2,150,000
Other Revenues	210,000	210,000	210,000
Grants & Contribution - Operating	6,032,380	601,119	7,018,605
Grants & Contribution - Capital	-	-	-
Internal Income	3,324,345	3,324,345	3,517,626
Total Income	70,067,615	65,146,354	74,434,131
Expenses			
Employee Costs	2,655,242	4,041,240	2,310,357
Borrowing Costs	369,555	406,748	720,205
Materials & Services	1,056,828	1,315,787	1,419,782
Depreciation	500,000	500,000	500,000
Other Expenses	1,398,650	1,330,650	1,455,000
Internal Expenses	285,568	353,568	333,963
Total Expenses	6,265,843	7,947,993	6,739,308
Net Operating Result	63,801,772	57,198,361	67,694,823
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	24.5		24.5

Service Description

This service captures the following activities:

- Financial Services

- Rates & Revenue

- Procurement & Contracts

Financial Commentary

1. Rates and Annual Charges increase in line with rate peg of 4.6% (4.5% rate peg plus 0.1% of population factor)

2. Forecast on overdue rates for FY2024/25 to be higher than FY2023/24 based on current trends.

3. Increase in interest revenue based on interest rate increases and higher than anticipated cash reserves for the 2023/24 and anticipated for 2024/25.

4. Grants and contributions increase mainly due to Financial Assistance Grant positive variance of \$986K (\$6.69M anticipated) and small variances for RFS Subsidy (\$12.2K) and LIRS contribution (-\$16K).

5. Increase in Contribution to SES of \$120K.

6. Decrease in Employee Costs of \$345K mainly due to completion of Performance appraisal and salary structure review included in 2023/24 which has now been allocated throughout the budget.

7. Increase Borrowing Costs (Interest Expenses) as Council will commence to repay the loan for the Animal Shelter and Back of House Refurbishment (\$350K).

8. Materials & Services increase in external Audit fees for FY2024/25 (\$19K).

9. Materials and Services reduction in efficiency dividend, which was centralised in Corporate Finance of \$270K currently incorporated into current working capital surplus.

10. Materials and Services reduced due to lower bank charges (\$40K).

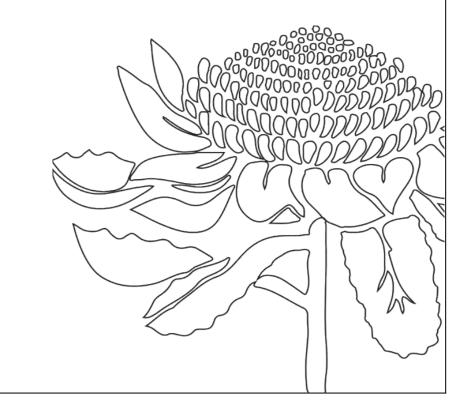
11. Increase in subscription fees for Financial services reporting including Fees & Charges, EOFY templates and LTFP (\$55K) transferred from Revenue.



Financial Services

Level 4 Financial Report

- Chief Financial Officer
- Deputy Chief Financial Officer
- Procurement and Contracts
- Rates & Revenue
- Corporate Finance
- Emergency Services



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Chief Financial Officer Chief Financial Officer

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	40,800	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	1,324,345	1,324,345	1,298,626
Total Income	1,365,145	1,324,345	1,298,626
Expenses			
Employee Costs	297,752	297,751	318,910
Borrowing Costs	-	-	-
Materials & Services	148,000	188,000	167,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	189,590	189,590	202,321
Total Expenses	635,341	675,341	688,231
Net Operating Result	729,804	649,004	610,395
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

1. Reduction in User Fees and Charges relating to Gas mains income within the CFO Budget now reallocated to Revenue for the FY 2024/25 (\$40K).

2. Increase in external Audit fees for FY2024/25 (\$19K).

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Corporate Finance Chief Financial Officer

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	1,500,000	2,100,000	2,000,000
Grants & Contribution - Operating	5,726,752	295,491	6,700,752
Grants & Contribution - Capital	-	-	-
Internal Income	2,000,000	2,000,000	2,219,000
Total Income	9,226,752	4,395,491	10,919,752
Expenses			
Employee Costs	(76,000)	1,400,000	(630,000)
Borrowing Costs	369,555	406,748	720,205
Materials & Services	(176,808)	10,980	100,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	-	-	-
Total Expenses	116,747	1,817,728	190,205
Net Operating Result	9,110,004	2,577,763	10,729,547
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	_		-

Budgeted Full Time Equivalents (excluding Casuals)

Financial Commentary:

1. Increase in interest revenue based on interest rate increases and higher than anticipated cash reserves for the 2023/24 and anticipated for 2024/25.

2. Grants and contributions increase mainly due to Financial Assistance Grant positive variance of \$986K (\$6.69M anticipated) and small variances for Rural Fire Service Subsidy(\$12.2K) and reduction in Local Infrastructure Renewal Scheme contribution (\$16K).

3. Employee Costs reduction in Salary Structure and Position Description review of \$550K incorporated into the correct cost centres in FY 2024/25.

4. Increase Borrowing Costs (Interest Expenses) as Council will commence to repay the loan for the Animal Shelter and Administration Centre Refurbishment (\$350K).

5. Materials and Services reduction in efficiency dividend, which was centralised in Corporate Finance of \$270K currently incorporated into current working capital surplus.

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Financial Services Operations Deputy Chief Financial Officer

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	1,402,585	1,452,584	1,499,325
Borrowing Costs	-	-	-
Materials & Services	7,000	212,622	65,467
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	44,931	44,931	57,004
Total Expenses	1,454,516	1,710,137	1,621,795
Net Operating Result	(1,454,516)	(1,710,137)	(1,621,795)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	12.5		12.5

Financial Commentary:

1. Increase in subscription fees for Financial services reporting including Fees & Charges, EOFY templates and LTFP (\$55K) transferred from Revenue.

Income & Expenses - Procurement & Contracts Coordinator Procurement & Contracts

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	335,607	335,608	379,162
Borrowing Costs	-	-	-
Materials & Services	19,000	19,000	21,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	8,835	8,835	18,330
Total Expenses	363,442	363,443	418,493
Net Operating Result	(363,442)	(363,443)	(418,493)
Net Operating Result before Capital Income	(363,442)	(363,443)	(418,493)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	3.0		3.0

Financial Commentary:

Income & Expenses - Rates & Revenue Coordinator Revenue

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	58,688,590	58,508,590	61,315,600
User Charges & Fees	181,500	232,300	222,300
Interest & Investments Revenue	90,000	170,000	150,000
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	59,170,090	59,120,890	61,897,900
Expenses			
Employee Costs	673,337	573,336	722,960
Borrowing Costs	-	-	-
Materials & Services	774,500	705,500	741,000
Depreciation	-	-	-
Other Expenses	148,650	80,650	60,000
Internal Expenses	25,464	93,464	37,846
Total Expenses	1,621,951	1,452,950	1,561,807
Net Operating Result	57,548,139	57,667,940	60,336,093
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	7.0		7.0

Financial Commentary:

1. Rates and Annual Charges increase in line with rate peg of 4.6% (4.5% rate peg plus 0.1% of population factor). 2. Increase in User Fees and Charges related to the Gas mains income in FY2023/24 reallocated from CFO in FY2024/25 (\$40K).

3. Forecast on Interest on overdue rates for FY2024/25 to be higher than FY2023/24 based on current trends.

4. Decrease in Other Expenses for Financial Services reporting including Fees & Charges, EOFY templates and

LTFP (\$55K) transferred from Financial Services and Water Meter Reading (\$38K).

5. Materials and Services reduced due to lower bank charges (\$40K).

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Rural Fire & Emergency Services Chief Financial Officer

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Grants & Contribution - Operating	305,628	305,628	317,853
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	305,628	305,628	317,853
Expenses			
Employee Costs	21,961	21,961	20,000
Borrowing Costs	-	-	-
Materials & Services	285,136	285,136	325,315
Depreciation	500,000	500,000	500,000
Other Expenses	1,250,000	1,250,000	1,395,000
Internal Expenses	16,748	16,748	18,462
Total Expenses	2,073,845	2,073,845	2,258,777
Net Operating Result	(1,768,217)	(1,768,217)	(1,940,924)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	-		-

Financial Commentary:

1. Increase in Other Expenses relating to the increase in Contribution to State Emergency Services of \$120K.

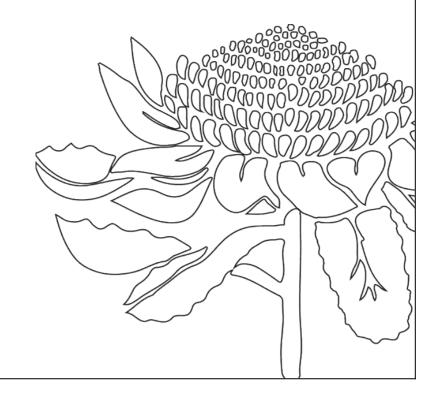


Information & Customer Service

Level 3 Financial Report

Incorporating the following Principle Activities:

- Chief Information Officer
- Corporate Systems
- Information & Communication Technology Operations
- Corporate Information
- Facilities & Bookings
- Customer Experience



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Information & Communication Technology

Chief Information Officer

	Original ⁽¹⁾	Q3 2023	Draft
	Budget	Budget 2023/24	Budget
	2023/24		2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	700	700	650
Interest & Investments Revenue	-	-	-
Other Revenues	10,780	10,780	15,835
Grants & Contribution - Operating	50,000	50,000	-
Grants & Contribution - Capital	-	-	-
Internal Income	1,192,614	1,192,614	1,415,315
Total Income	1,254,094	1,254,094	1,431,800
Expenses			
Employee Costs	3,574,944	3,364,942	3,773,539
Borrowing Costs	-	-	-
Materials & Services	3,509,527	3,803,787	4,474,190
Depreciation	300,000	300,000	300,000
Other Expenses	63,000	63,000	65,500
Internal Expenses	308,759	308,759	331,230
Total Expenses	7,756,229	7,840,487	8,944,459
Net Operating Result	(6,502,135)	(6,586,394)	(7,512,660)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	36.5	-	33.9

Service Description

This service captures the following activities:

- Corporate Systems

- ICT Operations

- Corporate Information

- Facilities and Bookings

- Customer Experience

Financial Commentary

1. Increase in Employment costs within Corporate Systems due to staff progressing through the steps of the salary system and due to salary structure review above award increase (\$100K) for Corporate Systems and \$110K for ICT Operations.

2. Reduction in Employee Costs in Booking and Facilities due to the reduction of a temporary Bookings and Facilities Officer (1.0 FTE) that ceased in Feb 2024 and reduction of a 0.6 FTE for a Bookings and Facilities Officer.

3. Reduction in 1 FTE within Customer Experience due to internal reallocation of Digital Comms Officer to Communications and Engagement.

4. Associated increase in salaries within Customer Experience above the award due to the revised salary system review and staff progressing through the steps of the Salary system (\$59K).

5. Increase in Materials & Services in Corporate Systems of \$1.47M predominately due to the following:

a) Indexation and growth in users relating to Software licenses (\$380K).

b) Consolidation of Software licenses from other cost centres (\$600K).

c) Transfer of ICT Costs from Capital to Operating Budgets (\$290K).

d) Additional software licenses (\$200K) in accordance with Council's Digital Roadmap.

6. Materials & Services decrease in the CIO area due to an internal reallocation (transfer) to Corporate Systems (\$20K).

7. Reduction in Corporate Information relating to mailing costs in materials and services (\$25K).

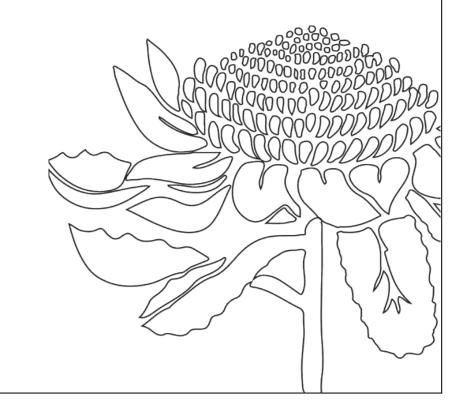
8. Reduction in Materials and Services within Customer Experience in relation to reduced costs of after hours contact centre usage (\$10K).



Information & Customer Service

Level 4 Financial Report

- Chief Information Officer
- Corporate Systems
- Information & Communication Technology Operations
- Corporate Information
- Facilities and Bookings
- Customer Experience



Income & Expenses - Chief Information Officer Chief Information Officer

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	1,192,614	1,192,614	1,415,315
Total Income	1,192,614	1,192,614	1,415,315
Expenses			
Employee Costs	456,599	456,599	477,808
Borrowing Costs	-	-	-
Materials & Services	27,305	27,305	5,700
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	199,762	199,762	221,529
Total Expenses	683,665	683,665	705,037
Net Operating Result	508,948	508,948	710,278
<u>Staff Establishment</u>	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	3.0		3.0

Financial Commentary:

1. Materials & Services decrease in the CIO area due to an internal reallocation (transfer) to Corporate Systems (\$20K).

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Corporate Systems Coordinator, Corporate Systems

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	638,416	638,415	739,181
Borrowing Costs			-
Materials & Services	1,425,817	1,425,817	2,902,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	16,734	16,734	15,665
Total Expenses	2,080,967	2,080,966	3,656,846
Net Operating Result	(2,080,967)	(2,080,966)	(3,656,846)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.0		6.0

Financial Commentary:

1. Increase in Employment costs within Corporate Systems due to staff progressing through the steps of the salary system and due to salary structure review above award increase (\$100K) for Corporate Systems.

2. Increase in Materials & Services in Corporate Systems of \$1.47M predominately due to the following:

a) Indexation and growth in users relating to Software licenses (\$380K)

b) Consolidation of Software licenses from other cost centres (\$600K)

c) Transfer of ICT Costs from Capital to Operating Budgets (\$290K)

d) Additional software licenses (\$200K) for digital solutions in accordance with the ICT Digital Roadmap

Income & Expenses - ICT Operations Coordinator, ICT Operations

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	50,000	50,000	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	50,000	50,000	-
Expenses			
Employee Costs	670,750	670,750	781,655
Borrowing Costs	-	-	-
Materials & Services	1,701,430	1,851,430	1,248,360
Depreciation	300,000	300,000	300,000
Other Expenses	-	-	-
Internal Expenses	33,007	33,007	49,405
Total Expenses	2,705,187	2,855,187	2,379,419
Net Operating Result	(2,655,187)	(2,805,187)	(2,379,419)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.0		6.0

Financial Commentary:

 Increase in Employment costs in Corporate Operations due to staff progressing through the steps within the salary system and salary structure review above award increase (\$110K) for ICT Operations.
Decrease in Materials & Contracts in ICT Operations due to reallocation of Licensing costs to Corporate Systems (\$450K).

Income & Expenses - Corporate Information

Coordinator, Corporate Information

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	624,034	474,034	647,913
Borrowing Costs	-	-	-
Materials & Services	257,926	402,326	232,350
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	21,406	21,406	20,244
Total Expenses	903,366	897,766	900,507
Net Operating Result	(903,366)	(897,766)	(900,507)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	7.0		7.0

Financial Commentary:

1. Reduction in Corporate Information relating to mailing costs in materials and services (\$25K).

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Facilities & Bookings Coordinator, Facilities & Bookings

Original Q3 2023 Draft Budget Budget Budget 2023/24 2023/24 2024/25 Income Rates & Annual Charges -User Charges & Fees . Interest & Investments Revenue Other Revenues Grants & Contribution - Operating Grants & Contribution - Capital Internal Income **Total Income** Expenses Employee Costs 239,249 239,249 121,928 **Borrowing Costs** _ _ Materials & Services 700 62,560 _ Depreciation Other Expenses 63,000 63,000 65,500 Internal Expenses 6,304 6,304 3,670 **Total Expenses** 309,253 371,113 191,099 **Net Operating Result** (309, 253)(371,113) (191,099) **Net Operating Result before Capital Income** (309, 253)(371,113) (191,099) FY2023/24 FY2024/25 **Staff Establishment** Budgeted Full Time Equivalents (excluding Casuals) 1.0 2.6

Financial Commentary:

1. Reduction in Employee Costs in Booking and Facilities due to the reduction of a temporary Bookings and Facilities Officer (1.0 FTE) that ceased in Feb 2024 and reduction of a 0.6 FTE for a Bookings and Facilities Officer.

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Customer Experience

Coordinator, Customer Experience

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	700	700	650
Interest & Investments Revenue	-	-	-
Other Revenues	10,780	10,780	15,835
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	11,480	11,480	16,485
Expenses			
Employee Costs	945,896	945,896	1,005,054
Borrowing Costs	-	-	-
Materials & Services	96,349	64,349	85,780
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	31,546	31,546	20,718
Total Expenses	1,073,790	1,041,790	1,111,552
Net Operating Result	(1,062,310)	(1,030,310)	(1,095,067)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	11.9		10.9

Financial Commentary:

1. Variance in FTE within Customer Experience due to internal reallocation of Digital Communications Officer to Communications & Engagement.

2. Associated increase in salaries within Customer Experience above the award due to the revised salary system review and staff progressing through the steps of the Salary system (\$59K).

3. Reduction in Materials & Services within Customer Experience in relation to reduced costs of after hours contact centre usage (\$10K).

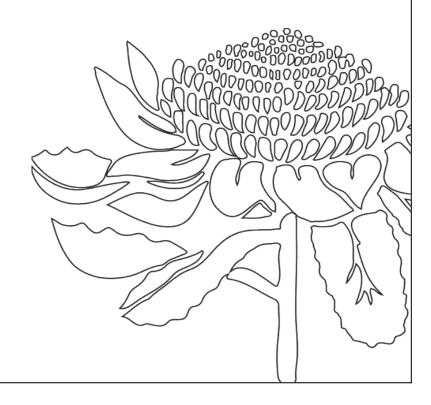


Governance & Corporate Performance

Level 3 Financial Report

Incorporating the following Principle Activities:

- Governance & Corporate Strategy
- Strategy & Business Improvement
- Governance
- Integrated Risk



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Governance & Corporate Performance Manager Governance & Corporate Performance

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	2,000	2,000	2,000
Interest & Investments Revenue	-	-	-
Other Revenues	100,000	646,996	84,000
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	2,713,864	2,713,864	2,774,788
Total Income	2,815,864	3,362,860	2,860,788

Expenses

Employee Costs	4,298,293	3,708,491	4,046,472
Borrowing Costs	-	-	-
Materials & Services	2,355,244	2,993,970	2,591,521
Depreciation	-	-	-
Other Expenses Internal Expenses	- 231,959	- 143,795	300 222,673
Total Expenses	6,885,495	6,846,255	6,860,966
Net Operating Result		(3,483,396)	(4,000,177)

FY2023/24

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<u>Staff Establishment</u>

Budgeted Full Time Equivalents (excluding Casuals)

Service Description

This service captures the following activities:

- Governance

- Integrated Risk Management

- Strategy & Business Improvement

Financial Commentary

1. Decrease in Other Revenues of \$16K due to WHS rebate anticipated for FY2024/25.

2. Increase in Employee Costs within Governance due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$60K).

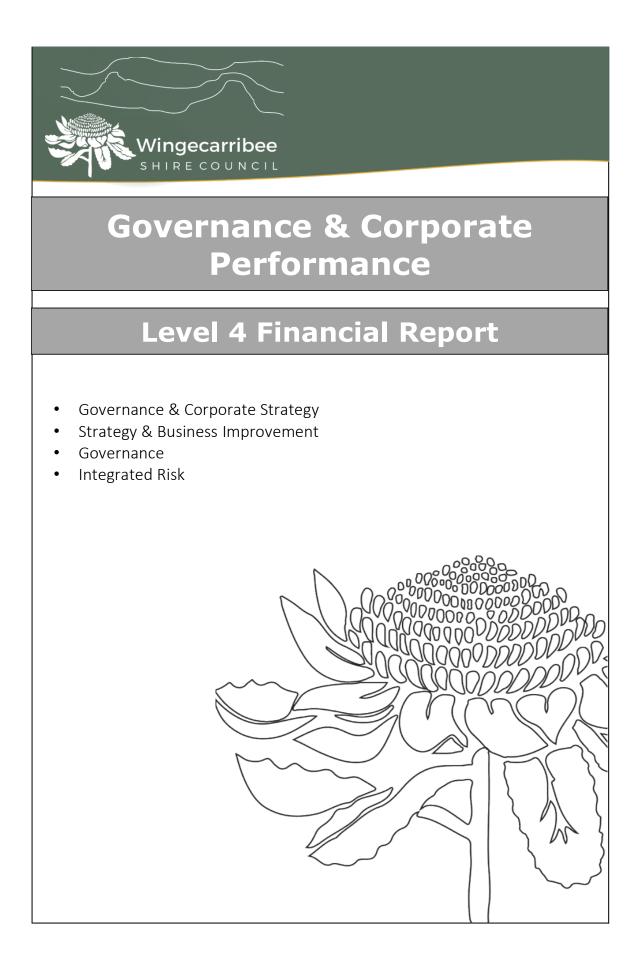
3. Employee cost reduction within Integrated Risk due to reduction of Workers Compensation from \$2.6M to \$2.2M in FY2024/25.

4. Increase in Materials & Contracts mainly due to Insurance premium increases including a \$70K increase in Public Risk and a \$55K increase in Property insurance.

5. Increase in Materials and Services within Strategy and Business Improvement of \$50K for Community Satisfaction Survey conducted every two years and review of the Integrated Planning and Reporting Documents (\$50K) required to be updated after the election of the Council.

FY2024/25

15



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Governance & Corporate Performance

Manager, Governance & Corporate Performance

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	2,000	2,000	2,000
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	513,864	513,864	574,789
Total Income	515,864	515,864	576,789
Expenses			
Employee Costs	300,111	300,111	322,759
Borrowing Costs	-	-	-
Materials & Services	28,040	27,601	27,500
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	188,152	188,152	191,093
Total Expenses	516,303	515,864	541,352
Net Operating Result	(439)	0	35,437
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

1. No material variances for FY2024/25.

Income & Expenses - Strategy & Business Improvement Coordinator, Strategy & Business Improvement

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income			
Total Income	-	-	-
Expenses			
Employee Costs	257,394	257,393	271,408
Borrowing Costs	-	, –	, –
Materials & Services	179,000	179,000	260,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	6,164	6,164	5,258
Total Expenses	442,558	442,557	536,667
Net Operating Result	(442,558)	(442,557)	(536,667)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.0		2.0

Financial Commentary:

1. Increase in Materials and Services within Strategy and Business Improvement of \$50K for Community Satisfaction Survey conducted every two years and review of the Integrated Planning and Reporting Documents (\$50K) required to be updated after the election of the Council.

Income & Expenses - Governance Coordinator, Governance

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income			
Total Income	-	-	-
Expenses			
Employee Costs	523,138	523,138	582,802
Borrowing Costs	-	-	-
Materials & Services	345,616	301,956	360,580
Depreciation	-	-	-
Other Expenses	-	-	300
Internal Expenses	13,772	13,772	12,403
Total Expenses	882,526	838,866	956,085
Net Operating Result	(882,526)	(838,866)	(956,085)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.0		5.0

Financial Commentary:

1. Increase in Employee Costs within Governance due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$60K).

Income & Expenses - Integrated Risk Coordinator, Integrated Risk

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	100,000	646,996	84,000
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	2,200,000	2,200,000	2,199,999
Total Income	2,300,000	2,846,996	2,283,999
Expenses			
Employee Costs	3,217,650	2,627,849	2,869,503
Borrowing Costs	-	-	-
Materials & Services	1,802,587	2,485,412	1,943,440
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	23,871	(563,891)	13,919
Total Expenses	5,044,108	4,549,370	4,826,862
Net Operating Result	(2,744,108)	(1,702,374)	(2,542,863)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.0		6.0

Financial Commentary:

1. Employee cost reduction in Integrated Risk due to reduction of Workers Compensation from \$2.6M to \$2.2M in FY2024/25.

2. Increase in Materials & Services within Integrated Risk mainly due to Insurance premium increases including a \$70K increase in Public Risk and a \$55K increase in Property insurance.

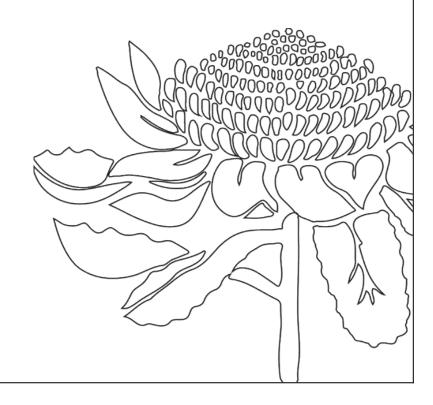


Business & Property Services

Level 3 Financial Report

Incorporating the following Principle Activities:

- Business & Property Services
- Southern Region Livestock Exchange
- Outside School Hours Care Service
- Tourism & Events



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Business & Property Services

Manager Business & Property Services

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	2,334,632	2,332,464	2,513,868
Interest & Investments Revenue	-	-	-
Other Revenues	935,999	973,674	1,239,052
Grants & Contribution - Operating	668,355	292,292	306,763
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	3,938,986	3,598,430	4,059,684
Expenses			
Employee Costs	2,102,614	1,809,461	2,411,070
Borrowing Costs	-	-	-
Materials & Services	1,439,410	1,280,386	1,216,057
Depreciation	-	-	-
Other Expenses	197,846	7,846	8,740
Internal Expenses	309,783	309,783	448,839
Total Expenses	4,049,653	3,407,476	4,084,706
Net Operating Result	(110,667)	190,954	(25,022)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	21.0		21.2
Service Description			

This service captures the following activities:

- Animal Shelter

- Southern Region Livestock Exchange
- Property Services
- Children Services: Out of School Hours

- Tourism & Events

Financial Commentary

1. Increase in Tourism User Fees & Charges income mainly due to increase in Tulip Time Revenue to align with FY23/24 actuals, offset partially by increased expenses (\$250K).

2. Increase in Animal Shelter income mainly due to increase in animal registration fees (\$60K).

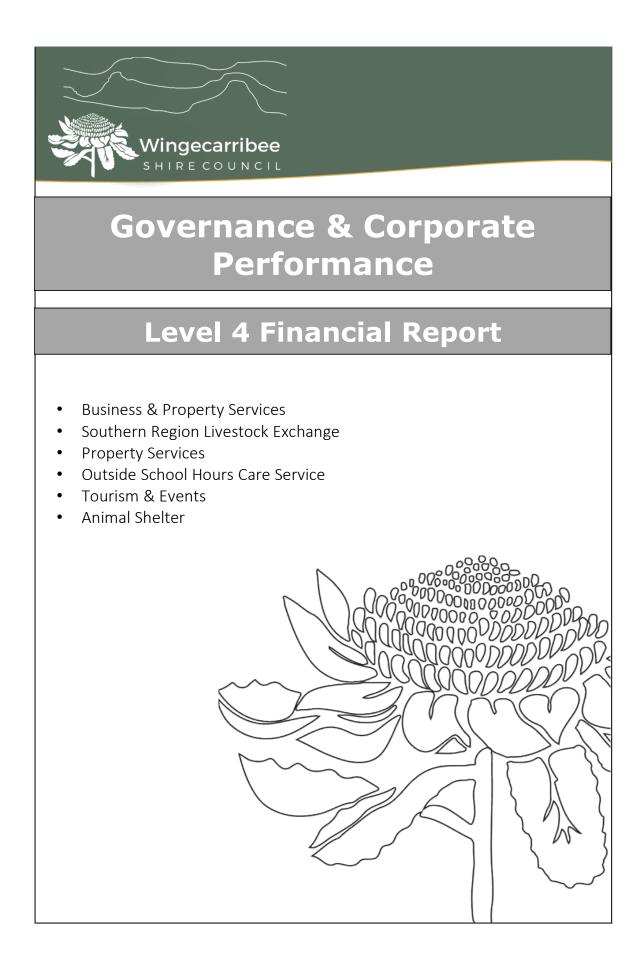
3. Reduction in User Charges & Fees for Children's Services and expenses due to the cessation of Family Day Care services as of 31st December 2023.

4. Increase in Employee costs within SRLX due to staff progressing through the steps of the salary system and due to the salary structure review above award for Governance (\$32K).

5. Increase in Employee costs in Property services due to an Additional 0.1 FTE increase for a Property Officer not budgeted correctly in FY 23/24.

6. Increase in Employee costs within Tourism and Events due to staff progressing through the steps of the salary system and due to the salary structure review above award for Governance (\$105K).

7. Increase in Animal Shelter Employee Costs due to salaries above the award due to the revised salary system review and additional 0.1 FTE increase for a Animal Shelter Operations Assistant not budgeted correctly in FY 23/24.



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Business & Property Services

Manager, Business and Property Services

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	203,203	203,203	213,113
Borrowing Costs	-	-	-
Materials & Services	-	-	2,000
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	177,090	177,090	189,187
Total Expenses	380,293	380,292	404,300
Net Operating Result	(380,293)	(380,292)	(404,300)

FY2023/24

1.0

Staff Establishment

Budgeted Full Time Equivalents (excluding Casuals)

Financial Commentary:

1. No material variances for FY2024/25.

FY2024/25

1.0

Income & Expenses - Southern Region Livestock Exchange Manager, Business & Property

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	1,018,950	1,018,950	1,086,065
Interest & Investments Revenue	-	-	-
Other Revenues	7,500	7,500	8,000
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	1,026,450	1,026,450	1,094,065
Expenses			
Employee Costs	248,199	185,200	280,227
Borrowing Costs	-	-	-
Materials & Services	184,901	204,901	187,485
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	16,739	16,739	70,749
Total Expenses	449,839	406,839	538,460
Net Operating Result	576,611	619,611	555,604
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	3.0		3.0

Financial Commentary:

1. Increase in Employee Costs within SRLX due to staff progressing through the steps of the salary system and due to the salary structure review above award for Governance (\$32K).

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial vear

Income & Expenses - Property Services Coordinator, Property Services

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	53,855	53,855	92,835
Interest & Investments Revenue	-	-	-
Other Revenues	877,499	877,499	1,176,852
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	931,354	931,354	1,269,687
Expenses			
Employee Costs	254,340	254,340	299,305
Borrowing Costs	-	-	-
Materials & Services	125,720	125,720	112,843
Depreciation	-	-	-
Other Expenses	6,346	6,346	7,700
Internal Expenses	62,602	62,602	65,109
Total Expenses	449,009	449,008	484,957
Net Operating Result	482,345	482,346	784,730
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.3		2.4

Financial Commentary:

1. Increase in Lease Income within Property Services for FY2024/25 (\$300K).

2. Increase in Employee Costs in Property services due to an Additional 0.1 FTE increase for a Property Officer not budgeted correctly in FY 23/24.

Income & Expenses - Out of School Hours Care Supervisor, Out of School Hours Care

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	463,129	182,796	205,969
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	639,105	264,792	306,763
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	1,102,234	447,588	512,732
Expenses			
Employee Costs	392,973	262,821	408,119
Borrowing Costs	-	-	-
Materials & Services	373,035	41,510	47,300
Depreciation	-	-	-
Other Expenses	190,000	-	-
Internal Expenses	11,989	11,989	7,737
Total Expenses	967,996	316,320	463,156
Net Operating Result	134,238	131,267	49,577
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	3.3		3.3

Financial Commentary:

1. Reduction in User Charges & Fees for Children's Services and expenses due to the cessation of Family Day Care services as of 31st December 2023.

Income & Expenses - Tourism & Events

Coordinator, Tourism & Events

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	749,428	982,593	1,019,600
Interest & Investments Revenue	-	-	-
Other Revenues	51,000	51,000	54,200
Grants & Contribution - Operating	29,250	27,500	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	829,678	1,061,093	1,073,800
Expenses			
Employee Costs	652,665	652,664	764,847
Borrowing Costs	-	-	-
Materials & Services	600,555	703,055	697,433
Depreciation	-	-	-
Other Expenses	1,500	1,500	1,040
Internal Expenses	32,116	32,116	91,131
Total Expenses	1,286,836	1,389,335	1,554,452
Net Operating Result	(457,158)	(328,242)	(480,652)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.2		6.2

Financial Commentary:

1. Increase in Tourism income mainly due to increase in Tulip Time Revenue to align with FY23/24 actuals, offset partially by increased expenses (\$250K).

2. Increase in Employee Costs within Tourism and Events due to staff progressing through the steps of the salary system and due to the salary structure review above award for Governance (\$105K).

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Animal Shelter

Coordinator, Animal Shelter

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	49,270	94,270	109,400
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income			
Total Income	49,270	94,270	109,400
Expenses			
Employee Costs	351,233	326,233	445,459
Borrowing Costs	-	-	-
Materials & Services	155,200	155,200	168,996
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	9,247	9,247	24,926
Total Expenses	515,680	490,680	639,381
Net Operating Result	(466,410)	(396,410)	(529,981)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.2		5.3

Financial Commentary:

1. Increase in income with the SRLX primarily due to increase in animal registration fees (\$60K).

2. Increase in Animal Shelter Employee Costs due to salaries above the award due to the revised salary system review and additional 0.1 FTE increase for a Animal Shelter Operations Assistant not budgeted correctly in FY 23/24.

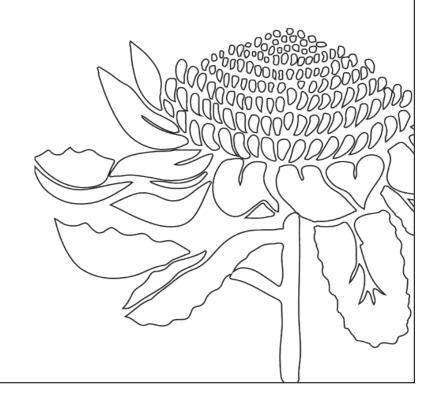


Assets

Level 3 Financial Report

Incorporating the following Principle Activities:

- Assets
- Park & Building Assets
- Roads & Drainage
- Water Assets



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Assets Manager Assets

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	(157,500)	(157,500)	(165,463)
User Charges & Fees	293,160	344,042	341,632
Interest & Investments Revenue	-	-	-
Other Revenues	-	66,697	-
Grants & Contribution - Operating	159,920	296,015	155,137
Grants & Contribution - Capital	-	-	-
Internal Income	518,293	518,293	605,771
Total Income	813,873	1,067,547	937,077
Expenses			
Employee Costs	3,196,336	3,154,333	3,497,448
Borrowing Costs	-	-	-
Materials & Services	1,727,019	2,781,128	2,185,903
Depreciation	30,136,429	30,136,429	37,326,559
Other Expenses	-	-	-
Internal Expenses	1,694,326	1,694,326	1,902,927
Total Expenses	36,754,111	37,766,217	44,912,837
Net Operating Result	(35,940,238)	(36,698,671)	(43,975,760)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	25.2		25.6

Service Description

This service captures the following activities:

- Parks & Buildings Asset Management

- Roads & Drainage Asset Management

- Water & Wastewater Asset Management

Financial Commentary

1. Increase in Cemetery User Charges and Fees (\$38K) for Parks and Building Assets.

2. Increase in Employee Costs for Manager Assets due to increased FTE of 0.4 relating to administration support not budgeted for in previous financial year.

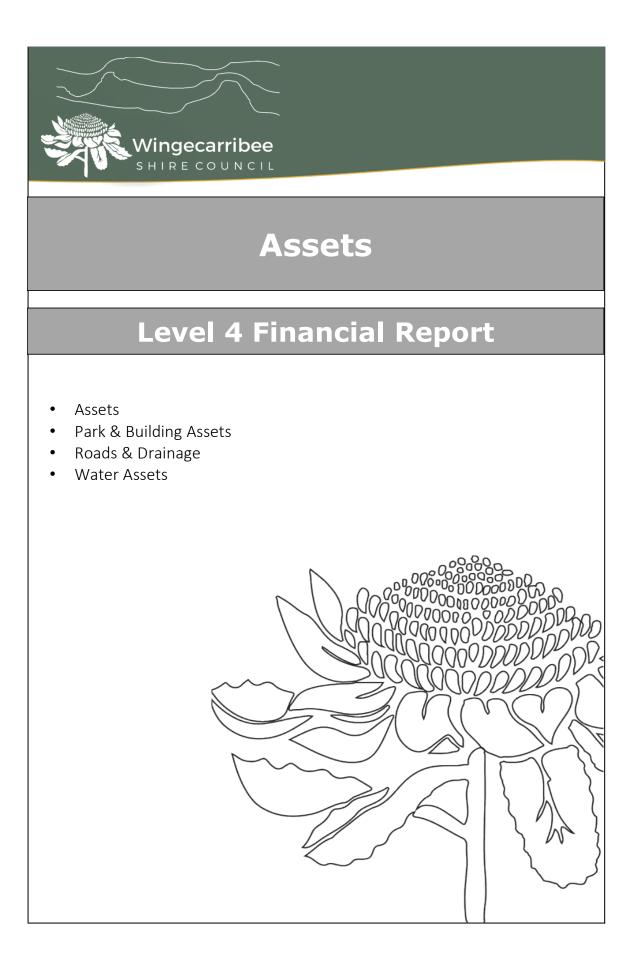
3. Increase in Employee Costs within Roads and Drainage Assets due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$120K).

4. Increase in Employee Costs within Water Assets due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$80K).

5. Materials and Services increased costs of \$56K relating to Parks and Buildings maintenance relating to indexation and associated contracts.

6. Materials and Services increase in Water Assets is predominately due to development and implementation of sewer network modelling (\$230K), water network modelling (\$67K) and water network designs and investigations (\$47K).

7. Depreciation increase for Assets of \$7.2M on prior year based on revaluation of Council's infrastructure assets.



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Assets Manager, Assets

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	518,293	518,293	605,771
Total Income	518,293	518,293	605,771
Expenses			
Employee Costs	313,183	313,183	400,021
Borrowing Costs	-	-	-
Materials & Services	50,000	106,700	70,000
Depreciation	22,869,445	22,869,445	29,120,583
Other Expenses	-	-	-
Internal Expenses	205,110	205,110	205,751
Total Expenses	23,437,739	23,494,439	29,796,354
Net Operating Result	(22,919,445)	(22,976,146)	(29,190,583)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	2.6		3.0

Financial Commentary:

1. Increase in employee costs for Manager Assets due to increased FTE of 0.4 relating to administration support not budgeted for in previous financial year.

2. Depreciation increase for Assets of \$7.2M on prior year based on revaluation of Council's infrastructure assets.

Income & Expenses - Park & Building Assets Coordinator, Park & Building Assets

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	271,160	322,042	310,000
Interest & Investments Revenue	-	-	-
Other Revenues	-	66,697	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	271,160	388,739	310,000
Expenses			
Employee Costs	984,236	962,236	984,206
Borrowing Costs	-	-	-
Materials & Services	170,126	326,667	227,099
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	204,066	204,066	261,601
Total Expenses	1,358,429	1,492,970	1,472,907
Net Operating Result	(1,087,269)	(1,104,231)	(1,162,907)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	8.0		8.0

Financial Commentary:

1. Increase in Cemetery User Charges and Fees (\$38K) for Parks and Building Assets.

2. Materials and Services increased costs of \$56K relating to Parks and Buildings maintenance relating to indexation and associated contracts.

Income & Expenses - Roads & Drainage Coordinator, Roads & Drainage

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	22,000	22,000	31,632
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	159,920	296,015	155,137
Grants & Contribution - Capital	-	-	-
Internal Income	-		
Total Income	181,920	318,015	186,769
Expenses			
Employee Costs	1,119,247	1,119,247	1,247,672
Borrowing Costs	-	-	-
Materials & Services	882,321	1,349,420	898,600
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	274,253	274,253	328,868
Total Expenses	2,275,822	2,742,921	2,475,140
Net Operating Result	(2,093,902)	(2,424,906)	(2,288,370)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	9.6		9.6

Financial Commentary:

1. Increase in Employee Costs within Roads and Drainage Assets due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$120K).

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Water Assets Coordinator, Water Assets

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	(157,500)	(157,500)	(165,463)
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income		-	
Total Income	(157,500)	(157,500)	(165,463)
Expenses			
Employee Costs	779,670	779,666	865,549
Borrowing Costs	-	-	-
Materials & Contracts	624,572	998,341	990,203
Depreciation	7,266,984	7,266,984	8,205,976
Other Expenses	-	-	-
Internal Expenses	1,010,896	1,010,896	1,106,708
Total Expenses	9,682,122	10,055,888	11,168,436
Net Operating Result	(9,839,622)	(10,213,388)	(11,333,899)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.0		5.0

Financial Commentary:

1. Increase in Employee Costs within Water Assets due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$80K).

2. Materials and contracts increase in Water Assets is predominately due to development and implementation of sewer network modelling (\$230K), water network modelling (\$67K) and water network designs and investigations (\$47K).

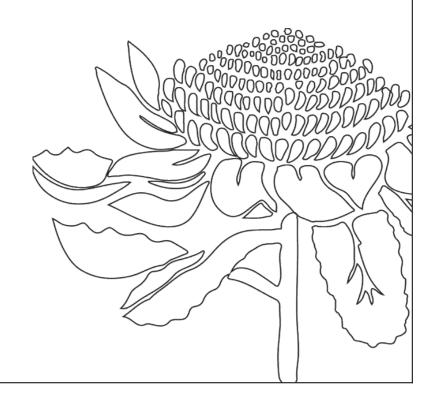


Project Delivery

Level 3 Financial Report

Incorporating the following Principle Activities:

- Project Delivery
- Project Management
- Roads & Drainage Projects



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Project Delivery

Manager Project Delivery

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	846,949	846,949	1,270,307
Total Income	846,949	846,949	1,270,307

Expenses			
Employee Costs	1,604,643	470,003	3,855,371
Borrowing Costs	-	-	-
Materials & Services	49,966	69,966	52,217
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised Costs	(1,134,640)	-	(4,051,119)
Internal Expenses	1,350,896	1,586,896	1,751,365
Total Expenses	1,870,865	2,126,865	1,607,834
Net Operating Result	(1,023,916)	(1,279,915)	(337,528)
Staff Establishment	FY2023/24	F	(2024/25
Budgeted Full Time Equivalents (excluding Casuals)	26.0		26.0

Service Description

This service captures the following activities:

- Project Delivery

- Roads and Drainage Projects

Financial Commentary

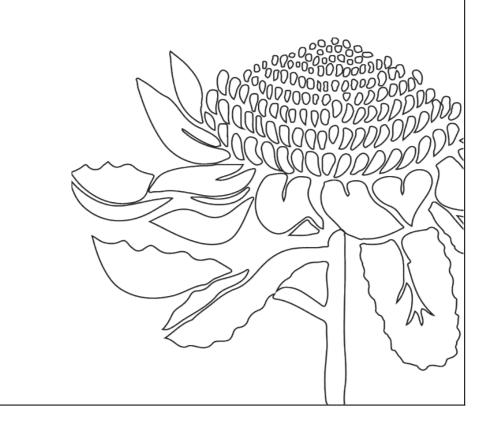
1. Employee Cost variances for Project Delivery is due to the change in methodology of capitalising costs into Capital Projects. The wages in this report have been grossed up to represent the costs that will be capitalised. These costs have been factored into the relevant project in the Capital Works schedule.



Project Delivery

Level 4 Financial Report

- Project Delivery
- Project Management
- Roads & Drainage Projects



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Project Delivery Manager, Project Delivery

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	846,949	846,949	539,970
Total Income	846,949	846,949	539,970
Expenses			
Employee Costs	470,003	470,003	985,856
Borrowing Costs	-	-	-
Materials & Services	49,966	69,966	52,217
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised Costs	-	-	(869,224)
Internal Expenses	1,221,896	1,221,896	452,484
Total Expenses	1,741,865	1,761,865	621,333
Net Operating Result	(894,916)	(914,916)	(81,363)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.0		6.0

Financial Commentary:

1. Employee Cost variances for Project Delivery is due to the change in methodology of capitalising costs into Capital Projects. The wages in this report have been grossed up to represent the costs that will be capitalised. These costs have been factored into the relevant project in the Capital Works schedule.

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Project Management

Coordinator, Project Management

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	371,189
Total Income	-	-	371,189
Expenses			
Employee Costs	-	-	1,372,485
Borrowing Costs	-	-	-
Materials & Services	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised Costs	-	-	(1,508,647)
Internal Expenses	129,000	365,000	640,005
Total Expenses	129,000	365,000	503,843
Net Operating Result	(129,000)	(365,000)	(132,654)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	8.0		8.0

Financial Commentary:

1. Employee Cost variances for Project Management is due to the change in methodology of capitalising costs into Capital Projects. The wages in this report have been grossed up to represent the costs that will be capitalised. These costs have been factored into the relevant project in the Capital Works schedule.

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Roads & Drainage Projects

Coordinator, Roads & Drainage Projects

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	359,147
Total Income	-	-	359,147
Expenses			
Employee Costs	1,134,640	-	1,497,028
Borrowing Costs	-	-	-
Materials & Services	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised Costs	(1,134,640)	-	(1,673,247)
Internal Expenses	-	-	658,876
Total Expenses	-	-	482,657
Net Operating Result		-	(123,510)
Net Operating Result before Capital Income			(123,510)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	12.0		12.0

Financial Commentary:

1. Employee Cost variances for Roads & Drainage Projects is due to the change in methodology of capitalising costs into Capital Projects. The wages in this report have been grossed up to represent the costs that will be capitalised. These costs have been factored into the relevant project in the Capital Works schedule.



Shire Presentation

Level 3 Financial Report

Incorporating the following Principle Activities:

- Shire Presentation
- Customer Service & Business Support
- Fleet
- Civil Construction
- Engineering
- Parks & Open Spaces
- Open Spaces & Buildings
- Infrastructure Maintenance

WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Shire Presentation

Manager Shire Presentation

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	2,360,488	2,385,488	2,489,902
Interest & Investments Revenue	-	-	-
Other Revenues	510,972	518,168	515,394
Grants & Contribution - Operating	1,158,159	1,158,159	1,787,487
Grants & Contribution - Capital	307,000	307,000	318,667
Internal Income	5,609,194	5,609,194	6,786,938
Total Income	9,945,814	9,978,010	11,898,388
Expenses			
Employee Costs	11,738,196	9,503,584	13,177,380
Borrowing Costs	6,675	6,675	1,120
Materials & Services	13,306,951	14,710,814	14,743,528
Depreciation	1,930,000	1,930,000	1,930,000
Other Expenses	49,484	49,484	85,773
Less Capitalised costs	(1,985,844)	-	(2,581,700)
Internal Expenses	4,972,946	4,972,946	5,768,724
Total Expenses	30,018,408	31,173,503	33,124,825
Net Operating Result	(20,072,594)	(21,195,494)	(21,226,437)
Staff Establishment	FY2023/24	FY2024/25	
Budgeted Full Time Equivalents (excluding Casuals)	136.9		137.9

Service Description

This service captures the following activities:

- Shire Presentation

- Customer Service & Business Support

- Fleet Services

- Civil Construction

- Parks and Open spaces

- Open Spaces & Buildings

- Infrastructure Maintenance

Financial Commentary

1. Internal income increase for Fleet of \$832K reflects accurate recovery of Plant & Fleet charges.

2. Increase in Employee Costs within Engineering is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$120K).

3. Parks and Open Spaces Employee Costs increase in FTE is due to new apprentice Landscaper previously funded from Contractors.

4. Increase in Employee Costs within Parks and Open Spaces is also due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$337K).

5. Increase in Employee Costs within Open Spaces and Buildings due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$280K).

6. Increase in Employee Costs within Infrastructure Maintenance is due to staff progressing through the steps

of the salary system and due to the salary structure review above award (\$145K).

7. Shire Presentation Materials & Services savings in stationary (16K).

8. Engineering Materials & Services increased costs relate to Disaster Recovery (\$66K).

9. Infrastructure Maintenance increase in Materials & Services is due to increased budget allocated to

unsealed Road Maintenance subject to the sale of Roads Reserve related property (\$650K).



Shire Presentation

Level 4 Financial Report

- Shire Presentation
- Customer Service and Business Support
- Fleet
- Civil Construction
- Engineering
- Parks & Open Spaces
- Open Spaces & Buildings
- Infrastructure Maintenance

Income & Expenses - Shire Presentation

Manager, Shire Presentation

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	256,692	256,693	269,354
Borrowing Costs	-	-	-
Materials & Services	88,478	78,478	71,483
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised costs	-	-	-
Internal Expenses	190,638	190,638	211,560
Total Expenses	535,809	525,810	552,396
Net Operating Result	(535,809)	(525,810)	(552,396)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.0		1.0

Financial Commentary:

1. Shire Presentation Materials & Services reduction relating to stationary (\$16K).

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Customer Service & Business Support Coordinator, Customer Service & Business Support

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	721,139	671,139	771,496
Borrowing Costs	-	-	-
Materials & Services	242,476	232,476	262,618
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised costs	-	-	-
Internal Expenses	70,482	70,482	92,651
Total Expenses	1,034,097	974,097	1,126,764
Net Operating Result	(1,034,097)	(974,097)	(1,126,764)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	8.0		8.0

Financial Commentary:

1. No material budget variances.

Income & Expenses - Fleet Coordinator, Fleet

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	508,884	516,080	515,394
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	5,005,792	5,005,792	5,838,590
Total Income	5,514,676	5,521,872	6,353,984
Expenses			
Employee Costs	694,905	694,904	743,209
Borrowing Costs	-	-	-
Materials & Services	2,754,483	3,074,483	2,879,663
Depreciation	1,930,000	1,930,000	1,930,000
Other Expenses	-	-	-
Less Capitalised costs	-	-	-
Internal Expenses	442,301	442,301	374,155
Total Expenses	5,821,689	6,141,688	5,927,027
Net Operating Result	(307,013)	(619,817)	426,958
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.9		6.9

Financial Commentary:

1. Internal income increase for Fleet of \$832K reflects accurate recovery of Plant & Fleet charges.

Income & Expenses - Civil Construction Coordinator, Civil Construction

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	846,000	846,000	1,425,000
Grants & Contribution - Capital	307,000	307,000	318,667
Internal Income	603,402	603,402	948,348
Total Income	1,756,402	1,756,402	2,692,015
Expenses			
Employee Costs	2,079,824	93,980	2,455,122
Borrowing Costs	-	-	-
Materials & Services	21,106	371,106	20,000
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised costs	(1,985,844)	-	(2,581,700)
Internal Expenses	728,063	728,063	1,105,980
Total Expenses	843,149	1,193,149	999,402
Net Operating Result	913,253	563,253	1,692,613
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	26.0		26.0

Financial Commentary:

1. No material budget variances.

Income & Expenses - Engineering

Coordinator, Engineering

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	304,000	304,000	356,667
Grants & Contribution - Capital Internal Income	-	-	-
Total Income	304,000	304,000	356,667
lotal meome	504,000	504,000	550,007
Expenses			
Employee Costs	273,638	273,638	393,695
Borrowing Costs	-	-	-
Materials & Services	257,793	677,398	324,478
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised costs	-	-	-
Internal Expenses	23,217	23,217	34,667
Total Expenses	554,648	974,253	752,839
Net Operating Result	(250,648)	(670,253)	(396,172)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	3.0		3.0

Financial Commentary:

1. Increase in Employee Costs within Engineering is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$120K).

2. Engineering Materials & Services increased costs relate to Disaster Recovery (\$66K).

Income & Expenses - Parks & Open Spaces

Coordinator, Parks & Open Spaces

	• · · · ·		
	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	87,894	112,894	113,583
Interest & Investments Revenue	-	-	-
Other Revenues	2,088	2,088	-
Grants & Contribution - Operating	8,160	8,160	5,820
Grants & Contribution - Capital	-	-	-
Internal Income		-	-
Total Income	98,141	123,141	119,404
Expenses			
Employee Costs	2,862,196	2,862,199	3,268,850
Borrowing Costs	_,,		
Materials & Services	1,344,292	1,141,817	1,210,936
Depreciation			
Other Expenses	49,484	49,484	85,773
Less Capitalised costs	-	-	-
Internal Expenses	1,511,621	1,511,621	2,243,073
Total Expenses	5,767,593	5,565,121	6,808,631
Net Operating Result	(5,669,452)	(5,441,980)	(6,689,228)
Staff Establishment	FY2023/24		FY2024/25

<u>Staff Establishment</u>	FY2023/24	FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	38.9	39.9

Financial Commentary:

1. Parks and Open Spaces Employee Costs increase in FTE is due to new apprentice Landscaper previously funded from Contractors (\$60K).

2. Increase in Employee Costs within Parks and Open Spaces is also due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$347K).

Income & Expenses - Open Spaces & Buildings Coordinator, Open Spaces & Buildings

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	2,272,595	2,272,595	2,376,319
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	2,272,595	2,272,595	2,376,319
Expenses			
Employee Costs	1,943,565	1,943,569	2,224,381
Borrowing Costs	6,675	6,675	1,120
Materials & Services	4,729,050	5,336,112	4,780,887
Depreciation	-	-	-
Other Expenses	-	-	-
Less Capitalised costs	-	-	-
Internal Expenses	581,015	581,015	575,302
Total Expenses	7,260,304	7,867,370	7,581,690
Net Operating Result	(4,987,709)	(5,594,775)	(5,205,371)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	16.1		16.1

Financial Commentary:

1. Increase in Employee Costs within Open Spaces and Buildings due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$280K).

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Infrastructure Maintenance Coordinator, Infrastructure Maintenance

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-		-
User Charges & Fees	-		-
Interest & Investments Revenue	-		-
Other Revenues	-		-
Grants & Contribution - Operating Grants & Contribution - Capital	-		-
Grants & Contribution - Capital	-		-
Total Income	-		-
Expenses			
Employee Costs	2,906,238	2,707,464	3,051,274
Borrowing Costs	-	-	-
Materials & Services	3,971,278	3,971,277	5,193,464
Depreciation	-	-	-
Other Expenses Less Capitalised costs	-	-	-
Internal Expenses	- 1,425,609	- 1,425,609	- 1,131,336
Total Expenses	8,303,125	8,104,350	9,376,075
Total Expenses	0,505,125	0,104,550	9,570,075
Net Operating Result	(8,303,125)	(8,104,350)	(9,376,075)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	37.0		37.0

Financial Commentary:

1. Increase in Employee Costs within Infrastructure Maintenance is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$145K).

2. Infrastructure Maintenance increase in Materials & Services is due to increased budget allocated to unsealed Road Maintenance subject to the sale of Roads Reserve related property (\$650K).

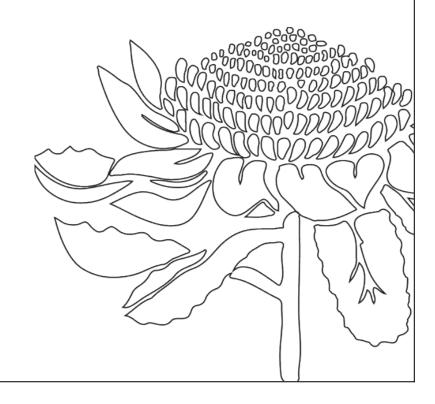


Water Services

Level 3 Financial Report

Incorporating the following Principle Activities:

- Water Services
- Water Sewer Depot Maintenance
- Treatment Services
- Water Network
- Waste Water Network



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Water Services Manager Water Services

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	24,440,994	24,440,994	26,146,643
User Charges & Fees	10,654,352	10,654,352	11,561,300
Interest & Investments Revenue	2,163,920	4,043,920	3,745,677
Other Revenues	20,000	108,748	21,400
Grants & Contribution - Operating	-	-	-
Internal Income	-	50,000	-
Total Income	37,279,266	39,298,014	41,475,019
Expenses			
Employee Costs	6,501,461	6,501,465	7,319,822
Borrowing Costs	57,005	57,005	8,947
Materials & Services	8,307,452	9,199,025	8,729,031
Depreciation	10,081,084	10,081,084	10,513,093
Other Expenses	12,760	12,760	13,270
Internal Expenses	5,450,817	5,338,981	6,653,665
Total Expenses	30,410,578	31,190,320	33,237,828
Net Operating Result	6,868,688	8,107,695	8,237,191
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	67.9		70.0

Service Description

This service captures the following activities:

- Depot and Maintenance Operations

- Treatment

- Water Network Operations

- Wastewater Treatment

Financial Commentary

1. Water Rates & User Charges & Fees based on CPI increase of 7% to ensure both Water & Sewer Funds are sustainable in the Long Term Financial Plan with sufficient funds for renewal & upgrade.

2. Water Services Interest & Investments Revenue increase based on interest rate of 5% anticipated for FY2024/25 on fluctuating reserve balances for the Water and Sewer funds.

3. Water Network Employee Costs FTE variance due to the reduction of 2 water crew members to create 4 new trainees giving a 2.0 FTE increase. There was an incorrectly allocated 1 FTE to the Wastewater network in 23/24 now allocated to Water Network in 24/25 which resulted in a total of 3 FTE increase for the Water network and a reduction of 1FTE for the Wastewater network.

4. Increase in Employee Costs within Water/Sewer Depot Maintenance Services is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$135K).

5.Increase in Employee Costs within Water Treatment Services is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$300K).

6. Wastewater Employee Costs also include an increase in salaries above the award due to staff progressing

7. Water & Sewer increased Materials and Services as a result of consolidated budgets from Finance - Revenue (\$38K).

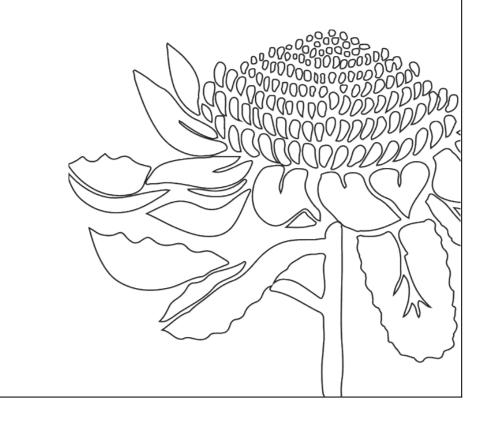
8. Savings in Borrowing Costs is due to Robertson Sewer loan pay out 2023/24.



Water Services

Level 4 Financial Report

- Water Services
- Water Sewer Depot Maintenance
- Treatment Services
- Water Network
- Waste Water Network



DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Water Services

Manager, Water Services

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	24,599,211	24,599,211	26,366,831
User Charges & Fees	10,577,365	10,577,365	11,481,380
Interest & Investments Revenue	2,163,920	4,043,920	3,700,000
Other Revenues	20,000	20,000	21,400
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	50,000	-
Total Income	37,360,496	39,290,496	41,569,611
Expenses			
Employee Costs	(55,249)	(55,249)	(11,982)
Borrowing Costs	-	-	-
Materials & Services	203,105	303,105	241,784
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	1,623,976	1,423,976	1,793,697
Total Expenses	1,771,832	1,671,832	2,023,499
Net Operating Result	35,588,664	37,618,663	39,546,112
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.0		1.0

Financial Commentary:

1. Water Rates and User Charges & Fees based on CPI increase of 7% to ensure both Water and Sewer Funds are sustainable in the Long Term Financial Plan with sufficient funds for renewal & upgrade.

2. Water Services Interest & Investments Revenue increase based on interest rate of 5% anticipated for FY2024/25 on fluctuating reserve balances for the Water and Sewer funds.

3. Water & Sewer Fund negative employee costs include vacancy factor.

4. Water & Sewer increased Materials and Services as a result of consolidated budgets from Finance - Revenue (\$38K).

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Water/Sewer - Depot Maintenance

Coordinator, Water Sewer Depot Maintenance

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	1,277,097	1,277,098	1,418,268
Borrowing Costs	-	-	-
Materials & Services	1,215,960	1,215,960	1,264,149
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	278,098	865,860	268,037
Total Expenses	2,771,156	3,358,918	2,950,454
Net Operating Result	(2,771,156)	(3,358,918)	(2,950,454)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	13.9		14.0

Financial Commentary:

1. Increase in Employee Costs within Water/Sewer Depot Maintenance Services is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$135K).

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Treatment Services

Coordinator, Treatment Services

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	(158,217)	(158,217)	-
User Charges & Fees	11,388	11,388	11,296
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income		-	-
Total Income	(146,829)	(146,829)	11,296
Expenses			
Employee Costs	2,488,701	2,488,702	2,900,277
Borrowing Costs	57.005	57,005	2,900,277 8,947
Materials & Services	5,963,495	6,572,069	6,261,211
Depreciation	10,081,084	10,081,084	10,513,093
Other Expenses	12,760	12,760	13,270
Internal Expenses	2,890,383	2,890,383	3,814,008
Total Expenses	21,493,428	22,102,003	23,510,806
Net Operating Result	(21,640,256)	(22,248,831)	(23,499,510)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	21.0		21.0

Financial Commentary:

1. Increase in Employee Costs within Water Treatment Services is due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$300K).

2. Reduction in Borrowing Costs due to Robertson Sewer loan pay out 2023/24.

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Water Network

Coordinator, Water Network

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	25,000	25,000	26,000
Interest & Investments Revenue	-	-	-
Other Revenues	-	56,594	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income		-	-
Total Income	25,000	81,594	26,000
Expenses			
Employee Costs	1,485,659	1,485,660	1,603,660
Borrowing Costs	-	-	
Materials & Services	428,163	428,163	445,289
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	379,229	379,229	444,105
Total Expenses	2,293,051	2,293,052	2,493,054
Net Operating Result	(2,268,051)	(2,211,458)	(2,467,054)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	17.0		20.0

Financial Commentary:

1. Water Network Employee Costs FTE variance due to the reduction of 2 water crew members to create 4 new trainees giving a 2.0 FTE increase. There was an incorrectly allocated 1 FTE to the Wastewater Network in 23/24 now allocated to Water Network in 24/25 which resulted in a total of 3 FTE increase for the Water Network.

Income & Expenses - Wastewater Network Coordinator, Wastewater Network

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	40,599	40,599	42,223
Interest & Investments Revenue	-	-	-
Other Revenues	-	32,154	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income		-	-
Total Income	40,599	72,753	42,223
Expenses			
Employee Costs	1,305,253	1,305,254	1,409,600
Borrowing Costs	-	-	-
Materials & Services	496,728	679,728	516,597
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	279,131	279,131	333,818
Total Expenses	2,081,112	2,264,113	2,260,016
Net Operating Result	(2,040,513)	(2,191,360)	(2,217,793)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	15.0		14.0

Financial Commentary:

 Wastewater Employee Costs include an increase in salaries above the award due to staff progressing through the steps of the salary system and due to the salary structure review above award (\$100K).
There was an incorrectly allocated 1 FTE to the Wastewater network in 23/24 now allocated to Water Network in 24/25 which resulted in a reduction of 1 FTE for the Wastewater Network.

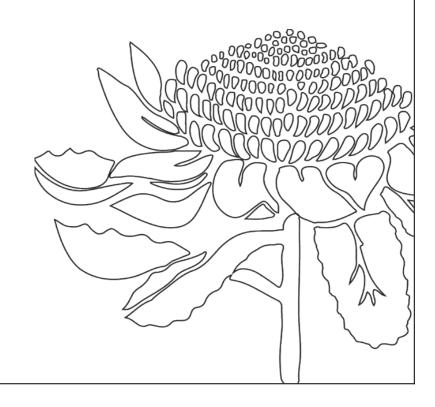


Community Life & Libraries

Level 3 Financial Report

Incorporating the following Principle Activities:

- Community Life & Libraries
- Community Development
- Library Services
- Communication & Engagement



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Community Life & Libraries

Manager Community Life & Libraries

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	4,500	4,500	11,300
Interest & Investments Revenue	-	-	-
Other Revenues	5,000	5,000	5,300
Grants & Contribution - Operating	247,645	270,891	268,564
Grants & Contribution - Capital	-	10,000	40,000
Internal Income		-	-
Total Income	257,145	290,391	325,164
Expenses			
Employee Costs	2,315,129	2,221,130	2,584,870
Borrowing Costs	-	-	-
Materials & Services	495,709	931,122	700,047
Depreciation	150,000	150,000	150,000
Other Expenses	777,270	777,270	793,100
Internal Expenses	374,301	374,301	411,784
Total Expenses	4,112,409	4,453,823	4,639,801
Net Operating Result	(3,855,264)	(4,163,432)	(4,314,637)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	21.6		23.0

Service Description

This service captures the following activities:

- Community Development

- Library Services

- Communications and Engagement

Financial Commentary

1. Increase in Library Subsidies anticipated based on 2023/24 actuals (\$61K) offset by increase in Materials and Services to partial fund the Library Management System.

2. Increase in Employee Costs in Community Development due to FTE increase relating to incorrect FTE allocation in the 2023/24 financial year.

 Library Services Employee Costs include an increase in salaries above the award due to staff progressing through the steps of the salary system and due to the salary structure review increases above award (\$60K).
Employee Costs increases within Communications and Engagement of 1 FTE are due to reallocation of Digital Comms Officer from ICT.

5. Increase in Employee Costs in Community Development due to FTE increase relating to incorrect FTE allocation in the 2023/24 financial year.

6. Materials and Services increases in website costs (\$96K) and centralisation of advertising costs (\$40K).



Community Life & Libraries

Level 4 Financial Report

- Community Life & Libraries
- Community Development
- Library Services
- Communication & Engagement



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Community Life & Libraries

Manager, Community, Life & Libraries

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income	2023/24	2023/24	2024/25
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	
Total Income	-	-	-

Expenses			
Employee Costs	221,420	221,420	236,008
Borrowing Costs	-	-	-
Materials & Contracts	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	175,508	175,508	193,380
Total Expenses	396,928	396,928	429,388
Net Operating Result	(396,928)	(396,928)	(429,388)
Net Operating Result before Capital Income	(396,928)	(396,928)	(429,388)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.0		1.0

Financial Commentary:

1. No material variances for FY2024/25

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Community Development

Coordinator Community Development

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	98,564	101,933	98,564
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	98,564	101,933	98,564
Expenses			
Employee Costs	553,436	553,436	600,707
Borrowing Costs	-	-	-
Materials & Services	188,950	484,363	201,492
Depreciation	-	-	-
Other Expenses	777,270	777,270	793,100
Internal Expenses	83,049	83,049	96,828
Total Expenses	1,602,705	1,898,118	1,692,127
Net Operating Result	(1,504,141)	(1,796,185)	(1,593,563)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.0		5.4

Financial Commentary:

1. Increase in Employee Costs in Community Development due to FTE increase relating to incorrect FTE allocation in the 2023/24 financial year.

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Library Services Coordinator, Library Services

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	4,500	4,500	11,300
Interest & Investments Revenue	-	-	-
Other Revenues	5,000	5,000	5,300
Grants & Contribution - Operating	149,081	168,958	170,000
Grants & Contribution - Capital	-	10,000	40,000
Internal Income	-	-	-
Total Income	158,581	188,458	226,600
Expenses			
Employee Costs	1,167,800	1,167,800	1,281,198
Borrowing Costs	-	-	-
Materials & Services	214,600	227,600	251,900
Depreciation	150,000	150,000	150,000
Other Expenses	-	-	-
Internal Expenses	97,932	97,932	111,638
Total Expenses	1,630,332	1,643,332	1,794,736
Net Operating Result	(1,471,751)	(1,454,874)	(1,568,136)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	12.6		12.6

Financial Commentary:

1. Increase in Library Subsidies anticipated based on 2023/24 actuals (\$61K) offset by increase in Materials and Services to partial fund the Library Management System.

2. Library Services include an increase in salaries above the award due to staff progressing through the steps of the salary system and due to the salary structure review increases above award (\$60K).

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Communications & Engagement

Coordinator, Communications & Engagement

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating			
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	372,474	298,474	466,957
Borrowing Costs	-	-	-
Materials & Services	92,159	219,159	246,655
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	17,812	17,812	9,938
Total Expenses	482,445	535,445	723,550
Net Operating Result	(482,445)	(535,445)	(723,550)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	3.0		4.0

Financial Commentary:

1. Employee Costs increases within Communications and Engagement of 1 FTE are due to reallocation of Digital Comms Officer from ICT.

2. Materials and Services increases in website costs (\$96K) and centralisation of advertising costs (\$40K).

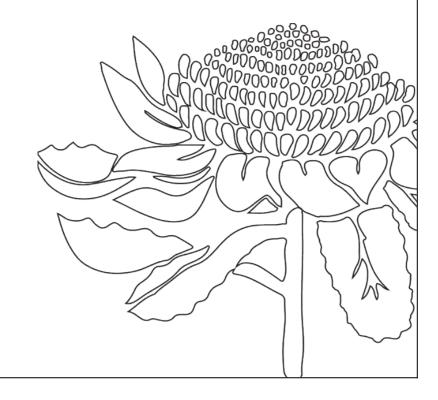


Development Assessment & Regulation

Level 3 Financial Report

Incorporating the following Principle Activities:

- Development Assessment & Regulation
- Fast Track Assessment
- Development Engineering
- Development Assessment
- Compliance & Regulation
- Portal Management



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Development Assessment & Regulation

Manager Development Assessment & Regulation

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income _	2023/24	2023/24	2024/25
Rates & Annual Charges			
User Charges & Fees	- 4.044.293	- 4,264,293	- 4,310,074
Interest & Investments Revenue	-,0-+,295	-,20-,255	-,510,07
Other Revenues	376.630	356.630	425.200
Grants & Contribution - Operating	147,765	152,285	132,000
Grants & Contribution - Capital	, -	, _	, -
Internal Income	-	-	149,520
Total Income	4,568,688	4,773,208	5,016,794
Expenses			
Employee Costs	4,147,129	3,632,129	5,102,500
Borrowing Costs	-	-	-
Materials & Services	980,250	4,941,462	1,046,424
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	539,431	539,431	659,614
Total Expenses	5,666,810	9,113,022	6,808,538
Net Operating Result	(1,098,122)	(4,339,814)	(1,791,743)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	39.6		45.6

Service Description

This service captures the following activities:

- Development Engineering Services

- Development Assessment

- Compliance & Regulation

Financial Commentary

1. Increase in Employee Costs associated with revised salary system above award and additional resources to address Development Applications.

 Increase in Employee costs due to additional 1 FTE relating to a newly created position Coordinator Development Assessment & Regulation in addition to the salary award increase (\$214K).
Increase in Employee Costs for Development Assessment above the award due to the revised salary system review and due to additional 1 FTE relating to additional Student Planner.
Net additional 2 FTE increases related to creating 2 new Student Planner roles for Fast Track team.

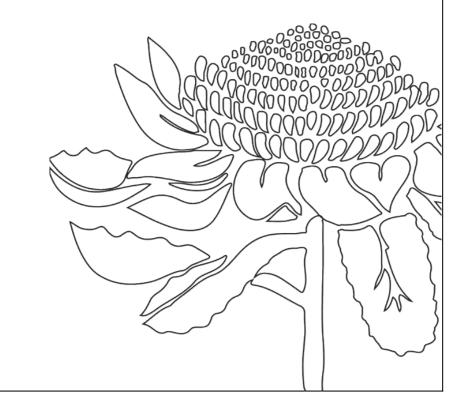
5. Increase in Employee Costs for Compliance and Regulation above the award due to the revised salary system review plus 2 additional FTE for a new Building Surveyor and Plumbing and Drainage 6. Decrease in Employee Costs in Portal Management due to a reduction of 1 FTE as Team Leader, Portal Management was reduced to fund a Coordinator role within the Development and Regulation area.



Development Assessment & Regulation

Level 4 Financial Report

- Development Assessment & Regulation
- Fast Track Assessment
- Development Engineering
- Planning Assessment
- Compliance & Regulation
- Portal Management



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Development Assessment and Regulation

Manager, Development Assessment and Regulation

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income			
Total Income	-	-	-
Expenses			
Employee Costs	508,847	508,847	723,648
Borrowing Costs	-	-	-
Materials & Services	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	199,076	199,076	207,138
Total Expenses	707,924	707,923	930,786
Net Operating Result	(707,924)	(707,923)	(930,786)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	4.6		5.6

Financial Commentary:

1. Increase in Employee costs due to additional 1 FTE relating to a newly created position Coordinator Development Assessment & Regulation in addition to the salary award increase (\$214K).

WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Development Assessment

Coordinator, Development Assessment

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	3,942,693	4,207,693	4,243,850
Interest & Investments Revenue	-	-	-
Other Revenues	9,000	159,000	27,100
Grants & Contribution - Operating	100,067	100,067	100,000
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	4,051,760	4,466,760	4,370,950
Expenses			
Employee Costs	693,548	543,548	908,701
Borrowing Costs	-	-	-
Materials & Services	911,450	3,251,450	979,700
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	52,190	52,190	64,718
Total Expenses	1,657,188	3,847,188	1,953,119
Net Operating Result	2,394,573	619,572	2,417,831
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.0		6.0

Financial Commentary:

1. Increase in Employee Costs for Development Assessment above the award due to the revised salary system review and due to additional 1 FTE relating to additional Student Planner.

Income & Expenses - Development Engineering Coordinator, Development Engineering

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	149,520
Total Income	-	-	149,520
Expenses			
Employee Costs	681,605	531,606	706,976
Borrowing Costs	-	-	-
Materials & Services	-	720,000	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	25,944	25,944	113,744
Total Expenses	707,549	1,277,550	820,720
Net Operating Result	(707,549)	(1,277,550)	(671,200)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	6.0		6.0

Financial Commentary:

1. No material variances to FY2023/24 Budget.

Income & Expenses - Fast Track Assessment Coordinator, Fast Track Team

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-		-
User Charges & Fees	-		-
Interest & Investments Revenue	-		-
Other Revenues	-		-
Grants & Contribution - Operating	-		-
Grants & Contribution - Capital	-		-
Internal Income			
Total Income	-		-
Expenses			
Employee Costs	364,649	299,649	378,996
Borrowing Costs	-	-	-
Materials & Services	-	370,000	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	9,600	9,600	53,573
Total Expenses	374,249	679,249	432,569
Net Operating Result	(374,249)	(679,249)	(432,569)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	4.0		6.0

Financial Commentary:

1. Net additional 2 FTE increases related to creating 2 new Student Planner roles for Fast Track team.

Income & Expenses - Compliance & Regulation

Coordinator, Compliance & Regulation

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	101,600	56,600	66,224
Interest & Investments Revenue	-	-	-
Other Revenues	367,630	197,630	398,100
Grants & Contribution - Operating	47,698	52,218	32,000
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	516,928	306,448	496,324
Expenses			
Employee Costs	1,533,484	1,433,482	2,036,833
Borrowing Costs	-	-	-
Materials & Services	68,800	330,012	66,724
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	243,012	243,012	211,138
Total Expenses	1,845,296	2,006,506	2,314,695
Net Operating Result	(1,328,368)	(1,700,059)	(1,818,371)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	16.0		18.0

Financial Commentary:

1. Increase in Employee Costs for Compliance and Regulation above the award due to the revised salary system review plus 2 additional FTE for a new Building Surveyor and Plumbing and Drainage Inspector.

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Portal Management

Coordinator, Portal Management

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Expenses			
Employee Costs	364,996	314,996	347,346
Borrowing Costs	-	-	-
Materials & Services	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	9,609	9,609	9,302
Total Expenses	374,605	324,605	356,649
Net Operating Result	(374,605)	(324,605)	(356,649)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	4.0		4.0

Financial Commentary:

1. Decrease in Employee Costs for Portal Management due to reallocation of staff roles in this area and reallocation from Part Time to Full time. No net change in FTE.

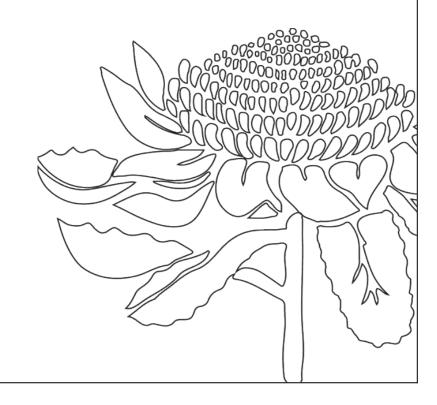


Environment & Sustainability

Level 3 Financial Report

Incorporating the following Principle Activities:

- Environment & Sustainability
- Sustainability Services
- Bush Care
- Natural Resources Projects



DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Environment & Sustainability

Manager Environment & Sustainability

	Original ⁽¹⁾	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	5,362	5,362	3,646
Interest & Investments Revenue	-	-	-
Other Revenues	-	150,000	-
Grants & Contribution - Operating	448,333	434,400	229,149
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	453,695	589,762	232,795
Expenses			
Employee Costs	1,793,078	1,512,152	1,948,503
Borrowing Costs	-	-	-
Materials & Services	1,050,292	1,749,834	709,718
Depreciation	-	-	-
Other Expenses	12,000	12,000	16,000
Internal Expenses	275,610	275,610	355,827
Total Expenses	3,130,980	3,549,596	3,030,047
Net Operating Result	(2,677,285)	(2,959,834)	(2,797,252)
Staff Establishment	FY2023/24	F	Y2024/25
Budgeted Full Time Equivalents (excluding Casuals)	18.0		18.0

Service Description

This service captures the following activities:

- Natural Resource Management

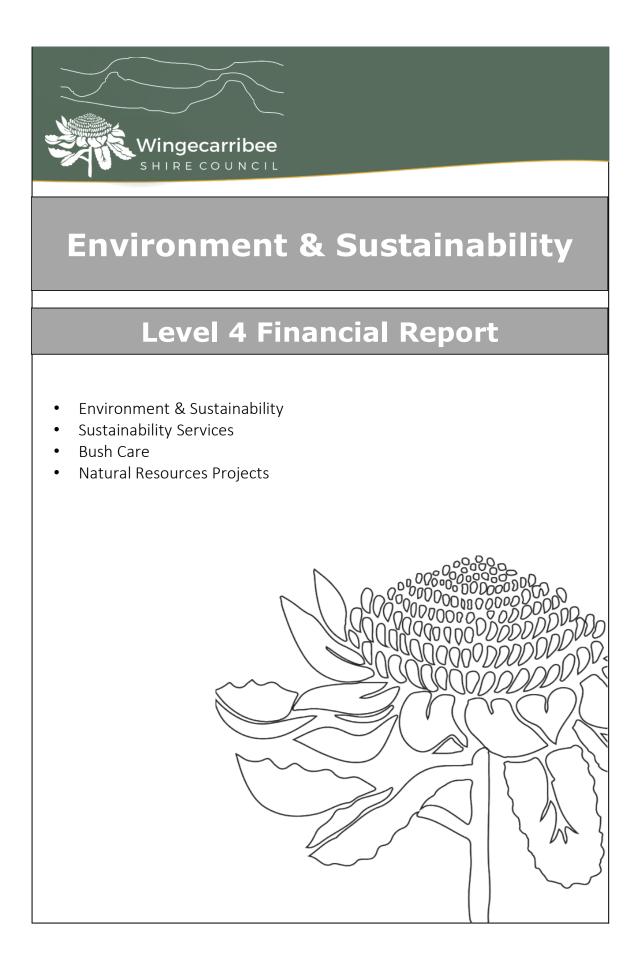
- Sustainability Services

- Bushlands and Biosecurity

Financial Commentary

1. Reduction in Operating Grants and Materials and Services of \$220K within Natural Resource Projects due to finalisation of 2023/24 grants (Koala and Indigenous Burning Grants).

 Decrease in Materials and Services based on reduction in Grants revenue received for Bushcare Services relating to Biosecurity Weeds program that was not captured in the for FY 2023/24 Original Budget.
Increase in Materials and Services within Sustainability Services (\$40K) for Community Education program (\$14K) and Urban Sustainability Partner Program (\$29K) to implement the Community Emissions Action Plan.



WINGECARRIBEE SHIRE COUNCIL DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Environment & Sustainability Manager, Environment & Sustainability

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-		
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	-	-

Expenses			
Employee Costs	175,508	175,508	189,727
Borrowing Costs	-	-	-
Materials & Services	23,274	23,274	27,570
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	206,308	206,308	194,567
Total Expenses	405,090	405,090	411,865
Net Operating Result	(405,090)	(405,090)	(411,865)
Net Operating Result before Capital Income	(405,090)	(405,090)	(411,865)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.0		1.0

Financial Commentary:

1. No material variances for FY2024/25

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Sustainability Services

Coordinator, Sustainability Services

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	150,000	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	-
Total Income	-	150,000	-

Expenses			
Employee Costs	492,912	311,987	533,637
Borrowing Costs	-	-	-
Materials & Services	91,265	259,666	107,517
Depreciation	-	-	-
Other Expenses	12,000	12,000	16,000
Internal Expenses	12,979	12,979	11,357
Total Expenses	609,156	596,632	668,511
Net Operating Result	(609,156)	(446,632)	(668,511)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.0		5.0

Financial Commentary:

1. Increase in Materials and Services within Sustainability Services (\$40K) for Community Education program (\$14K) and Urban Sustainability Partner Program (\$29K) to implement the Community Emissions Action Plan.

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Natural Resources Projects Coordinator, Natural Resources Projects

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	448,333	344,400	229,149
Grants & Contribution - Capital	-	-	-
Internal Income		-	-
Total Income	448,333	344,400	229,149
Expenses			
Employee Costs	506,096	506,095	566,987
Borrowing Costs	-	-	-
Materials & Services	702,550	1,248,765	453,714
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	40,039	40,039	60,352
Total Expenses	1,248,685	1,794,899	1,081,054
Net Operating Result	(800,352)	(1,450,499)	(851,905)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	5.0		5.0

Financial Commentary:

1. Reduction in Operating Grants and Materials and Services of \$220K within Natural Resource Projects due to finalisation of 2023/24 grants (Koala and Indigenous Burning Grants).

Income & Expenses - Bush Care Team Leader, Bush Care

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	5,362	5,362	3,646
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	90,000	-
Grants & Contribution - Capital	-	-	-
Internal Income	-	-	
Total Income	5,362	95,362	3,646
Expenses			
Employee Costs	618,563	618,563	658,152
Borrowing Costs	-	-	-
Materials & Services	233,203	218,129	120,917
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	16,284	16,284	89,550
Total Expenses	868,050	852,976	868,618
Net Operating Result	(862,688)	(757,614)	(864,972)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	7.0		7.0

Financial Commentary:

1. Decrease in Materials and Services based on reduction in Grants revenue received for Bushcare Services relating to Biosecurity Weeds program that was not captured in the for FY 2023/24 Original Budget.

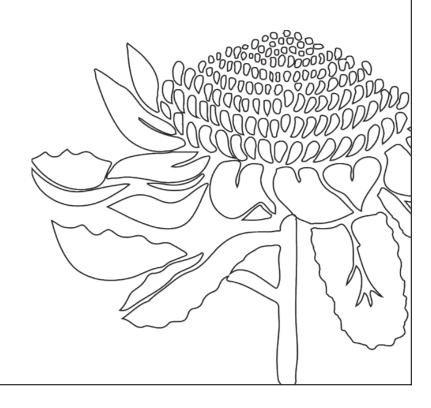


Waste & Resource Management

Level 3 Financial Report

Incorporating the following Principle Activities:

- Waste & Resource Management
- Resource Recovery Operations
- Waste Services



WINGECARRIBEE SHIRE COUNCIL

DRAFT OPERATING BUDGET

for the 2024/25 financial year

Income & Expenses - Waste & Resource Management

Manager Waste & Resource Management Original⁽¹⁾ Q3 2023 Draft Budget Budget Budget 2023/24 2023/24 2024/25 Income 11,186,000 Rates & Annual Charges 11,186,000 11.973.000 User Charges & Fees 4,071,605 3,467,597 4,354,560 Interest & Investments Revenue Other Revenues 520,613 528,309 909,275 Grants & Contribution - Operating Grants & Contribution - Capital _ Internal Income 5,980,146 5,980,146 7.360.067 **Total Income** 21,758,364 21,162,051 24,596,902 Expenses **Employee** Costs 2,083,248 1,978,248 2,382,805 Materials & Services 9,652,761 7,989,901 12,754,009 Depreciation Other Expenses 1.094.978 1.161.978 1.105.000 Internal Expenses 6,904,035 6,904,035 7,952,522 24,194,335 19,735,021 18,034,161 **Total Expenses Net Operating Result** 2,023,342 3,127,890 402,567 Staff Establishment FY2023/24 FY2024/25 Budgeted Full Time Equivalents (excluding Casuals) 22.0 23.1 Service Description

This service captures the following activities:

- Domestic Waste Services

- Commercial Waste

- Resource Recovery Centre Operations

Financial Commentary

1. Increase of \$794K to Domestic Waste User Rates and Annual charges due to increased volume and population growth to align with the LTFP requirements.

2. Increase in User Charges & Fees within the Resource Recovery Centre based on increased volume which will be used to partially offset increased disposal costs (\$324K).

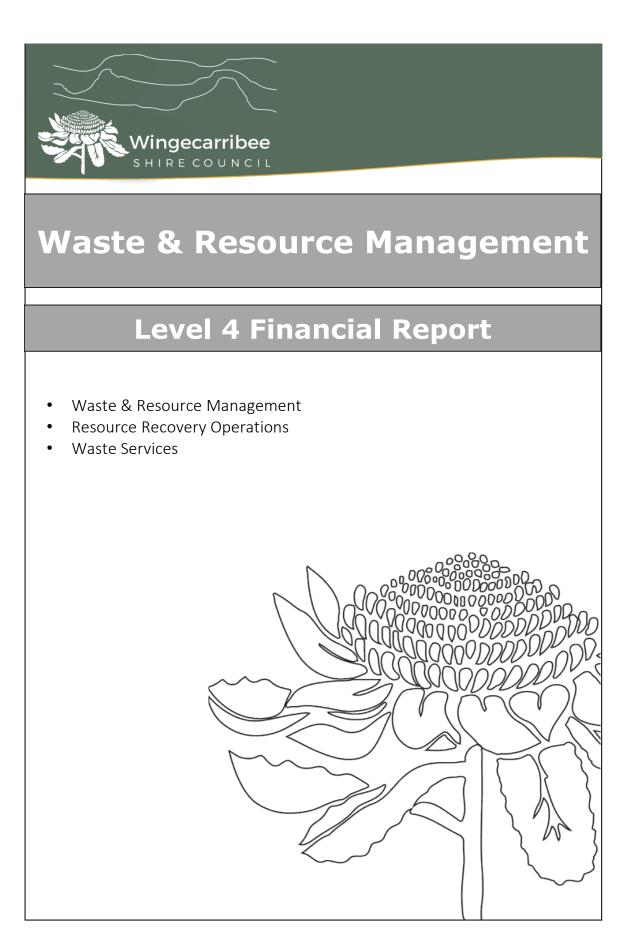
3. Increase in Other Revenues due to additional \$350K from the return of the Reuse Centre.

4. Reduction of 1 FTE in Employee Costs from the Resource Recovery Centre Operations due to operational efficiency used to offset increased FTE in the Reuse Centre contained within Waste Services . No net impact as the reduction is offset by the salary award increase.

5. Increase of 2.1 FTE relating to Reuse Centre offset by additional revenue and operational efficiency from the RRC.

6. Increase in Materials & Services for RRC Operations due to expected increase for Disposal Costs for waste (\$1.1M Putrescible waste disposal and \$885K external waste disposal general).

7. Increase in Materials and Services for Waste Services due to domestic waste disposal costs increases (\$1.2M).



DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Waste & Resource Management

Manager, Waste & Resource Management

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	-	-	-
Interest & Investments Revenue	-	-	-
Other Revenues	-	-	-
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	728,477	728,477	415,687
Total Income	728,477	728,477	415,687
Expenses			
Employee Costs	174,140	87,140	210,815
Borrowing Costs	-	-	-
Materials & Services	-	-	-
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	554,337	554,337	204,871
Total Expenses	728,477	641,477	415,687
Net Operating Result	-	87,000	-
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	1.0		1.0

Financial Commentary:

1. No material variances to FY2023/24 budget.

BUDGET REVIEW STATEMENT DRAFT OPERATING BUDGET

Income & Expenses - Resource Recovery Centre Operations Coordinator, Resource Recovery Centre Operations

	Original	Q3 2023	Draft
	Budget 2023/24	Budget 2023/24	Budget 2024/25
Income			
Rates & Annual Charges	-	-	-
User Charges & Fees	3,644,500	3,142,000	3,968,560
Interest & Investments Revenue	-	-	-
Other Revenues	447,300	437,300	464,775
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	5,182,168	5,182,168	6,856,680
Total Income	9,273,968	8,761,468	11,290,015
Exponent			
Expenses	1160 971	1006 971	1155 025
Employee Costs Borrowing Costs	1,150,831	1,006,831	1,155,925
Materials & Services	- 5,531,534	- 5,085,928	- 7,420,658
Depreciation	5,551,554	3,003,920	7,420,038
Other Expenses	1,094,978	1,201,978	1,105,000
Internal Expenses	544,911	544,911	743,547
Total Expenses	8,322,254	,	10,425,130
	0,522,254	7,039,047	10,425,150
Net Operating Result	951,715	921,821	864,885
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	13.0		12.0

Financial Commentary:

1. Increase in User Charges & Fees within the RRC based on increased volume which will be used to partially offset increased disposal costs (\$324K).

2. Reduction of 1 FTE from the RRC Operations due to operational efficiency used to offset increased FTE in the Reuse Centre contained within Waste Services . Not net impact as the reduction is offset by the salary award increase.

3. Increase in Materials & Services for RRC Operations due to expected increase for Disposal Costs for waste (\$1.1M Putrescible waste disposal and \$885K external waste disposal general).

DRAFT OPERATING BUDGET for the 2024/25 financial year

Income & Expenses - Waste Services Coordinator, Waste Services

	Original	Q3 2023	Draft
	Budget	Budget	Budget
	2023/24	2023/24	2024/25
Income			
Rates & Annual Charges	11,186,000	11,186,000	11,973,000
User Charges & Fees	427,105	456,097	386,000
Interest & Investments Revenue	-	-	-
Other Revenues	73,313	79,009	444,500
Grants & Contribution - Operating	-	-	-
Grants & Contribution - Capital	-	-	-
Internal Income	69,500	69,500	87,700
Total Income	11,755,918	11,790,605	12,891,200
Expenses			
Employee Costs	758,277	964,277	1,016,065
Borrowing Costs	-	-	-
Materials & Services	4,121,227	4,128,945	5,333,351
Depreciation	-	-	-
Other Expenses	-	-	-
Internal Expenses	5,804,787	5,804,787	7,004,103
Total Expenses	10,684,291	10,898,009	13,353,518
Net Operating Result	1,071,627	892,596	(462,318)
Staff Establishment	FY2023/24		FY2024/25
Budgeted Full Time Equivalents (excluding Casuals)	8.0		10.1

Financial Commentary:

1. Increase of \$794K to Domestic Waste User Rates and Annual charges due to increased volume and population growth to align with the LTFP requirements.

2. Increase in Other Revenues due to additional \$350K from the return of the Reuse Centre.

3. Increase in Materials and Services for Waste Services due to domestic waste disposal costs increases (\$1.2M). 4. Increase of 2.1 FTE relating to Reuse Centre offset by additional revenue and operational efficiency from the RRC.